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Tuesday 8 December 2009



South
Cambridgeshire
District Council

To: Councillor Simon Edwards, Portfolio Holder

Roger Hall Scrutiny Monitor
Mervyn Loynes Scrutiny Monitor
Robin Martlew Opposition Spokesman
Richard Summerfield Opposition Spokesman

Dear Sir / Madam

Please find enclosed the Capital and Revenues Estimate Pack, which will be discussed at the next meeting of **FINANCE AND STAFFING PORTFOLIO HOLDER'S**, which will be held in **MONKFIELD ROOM**, **FIRST FLOOR** at South Cambridgeshire Hall on **WEDNESDAY**, **16 DECEMBER 2009** at **6.00** p.m.

Yours faithfully **GJ HARLOCK** Chief Executive

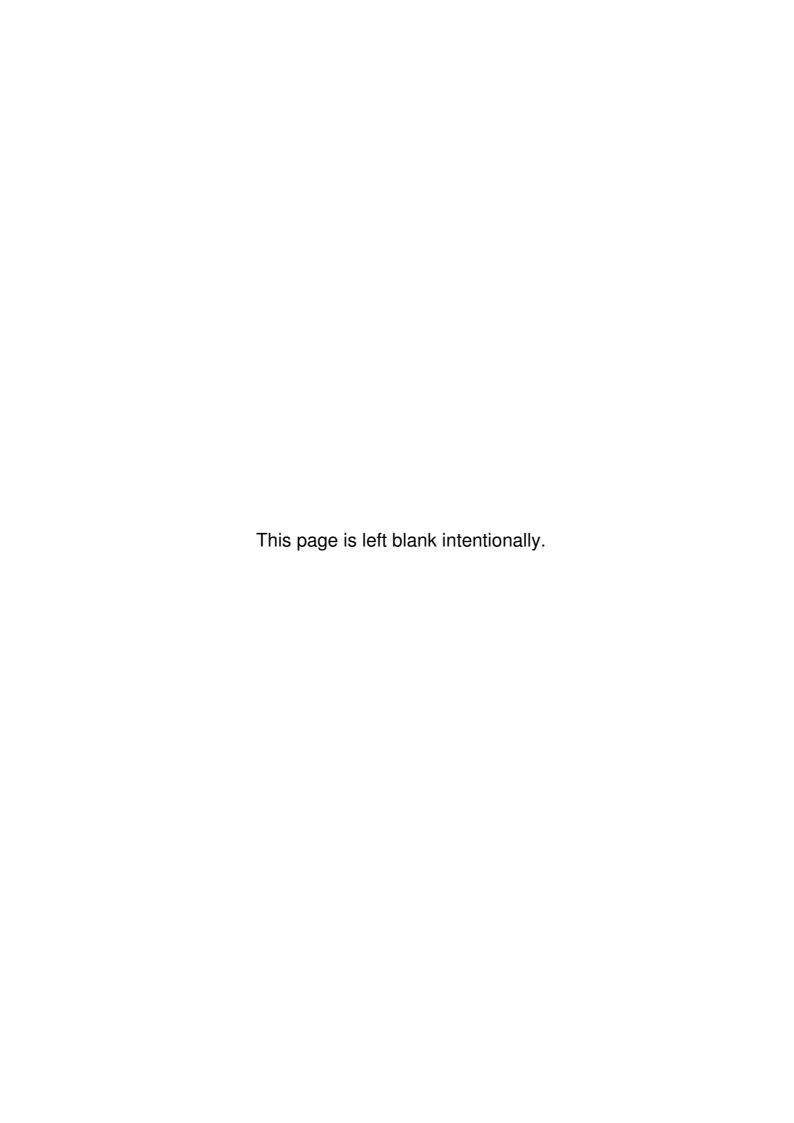
Requests for a large print agenda must be received at least 48 hours before the meeting.

AGENDA

PAGES

3. Capital and Revenue Estimates for Staffing and Central Overhead Accounts

1 - 36



FOR INFORMATION

DETAILED REVENUE ESTIMATES AND CAPITAL ESTIMATES FOR THE STAFFING AND CENTRAL OVERHEAD ACCOUNTS

REVENUE:

REVISED 2009/2010

ESTIMATE 2010/2011

CAPITAL:

REVISED 2009/2010

ESTIMATES TO 2012/13

SUBJECT TO APPROVAL ON 16 DECEMBER 2009

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STAFFING AND OVERHEAD ACCOUNT ESTIMATES

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REVENUE ESTIMATES: REVISED 2009/2010 AND ESTIMATE	E 2010/2011
Central Rechargeable Costs :	
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Recharges to Services	13 & 14
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REVISED 2009/2010 AND ESTIMATES TO 2012/2013

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Actual 2008/09 £	STAFFING AND CENTRAL OVERHEAD ACCOUNTS SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
4,250,850 793,538 2,069,787	Portfolio Staffing Expenditure Finance and Staffing Sustainability, Procurement and Efficiency Environmental Services	4,615,010 807,820 2,276,710	4,513,250 786,660 2,208,620	4,390,720 771,320 2,223,010
3,033,657 2,405,253 1,635,317	Housing Planning New Communities	2,823,600 2,680,850 1,979,930	2,935,830 2,520,880 1,787,800	2,666,910 2,313,730 1,470,400
2,063,913 186,138 0	Policy and Performance Leader Unallocated reductions	2,111,720 246,920 (270,000)	1,962,080 197,500 0	2,036,220 210,890 (250,000)
16,438,453	Staffing Expenditure excluding overheads Overhead Accounts	17,272,560	16,912,620	15,833,200
117,772 1,050,217 299,986 378,521	Waterbeach Depot Cambourne Office Central Expenses Central Support Services - Other	126,380 1,009,940 325,130 375,380	123,180 1,015,050 309,760 345,450	201,300 973,480 304,720 365,720
18,284,949	Staffing Expenditure and Overheads Less Recharges included above from :	19,109,390	18,706,060	17,678,420
(546,123)	Staffing to Overheads	(503,130)	(507,760)	(508,650)
17,738,826	Net rechargeable costs	18,606,260	18,198,300	17,169,770
(17,738,826)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (inc.Depot)	(18,876,260)	(18,198,300)	(17,419,770)
0	Unallocated reductions to General Fund/HRA/Capital Less unallocated reductions apportioned to:	(270,000)	0	(250,000)
0	HRA/Capital	56,700	0	50,000
0	Net unallocated cost/(credit) to General Fund Summary	(213,300)	0	(200,000)
Effect of excludi	ng capital charges from net rechargeable costs:			
Staffing	0.5	47.070.500	40.040.000	45.000.000
16,438,453 (345,846) 16,092,607	Staffing Expenditure excluding overheads Less capital charges (ICT, Contact Centre, Dev Control) Net staffing costs excluding capital charges	17,272,560 (326,850) 16,945,710	16,912,620 (311,910) 16,600,710	15,833,200 (323,820) 15,509,380
Overhead Accou		10,040,110	10,000,110	10,000,000
1,300,373 (171,937) 1,128,436	Overhead Expenditure excluding staffing recharges Less capital charges (Admin Buildings)) Net overhead costs excluding capital charges	1,333,700 (172,940) 1,160,760	1,285,680 (157,900) 1,127,780	1,336,570 (157,900) 1,178,670
Total 17,738,826	Net rechargeable costs	18,606,260	18,198,300	17,169,770
(517,783) 17,221,043	Less capital charges (no overall effect on General Fund) Net rechargeable costs excluding capital charges	(499,790) 18,106,470	(469,810) 17,728,490	(481,720) 16,688,050

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
2	SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)	~	~	~
	EXPENDITURE Employees			
13,124,065	Salaries(excluding Wardens)	14,670,260	13,697,250	14,571,290
729,402	Other Employee Costs	190,440	614,110	113,110
2,408	Premises	6,420	5,590	6,150
_,	Transport Related Expenses	-,	2,222	2,122
420,564	Car Allowances	474,110	443,470	383,360
,	Supplies & Services	•	,	,
134,832	Equipment, Furniture, Materials, Clothing etc. Printing, Stationery, General	111,140	111,890	112,450
100,549	Office Expenses, Books and Manuals etc.	110,240	107,440	110,140
83,837	Internal Audit Fees	87,200	80,840	77,200
265	Bank Charges	0	0	0
266,405	Legal, Professional and Consultancy	81,440	156,420	68,370
23,689	Data Capture	59,700	44,700	60,700
37,832	Other	35,000	36,000	36,620
	Communications and Computing			
91,508	Postage	102,930	104,110	104,480
58,961	Telephones	63,050	59,570	62,780
448,531	Computers and Word Processors	377,970	384,320	403,680
353	Debit Cards	400	300	300
	Expenses			
15,566	Staff Subsistence	14,160	11,180	10,940
97,178	Seminars and Courses	100,200	95,830	63,810
	Grants and Subscriptions			
52,245	Subscription to Professional Bodies	54,310	53,270	23,580
	Capital Financing Costs			
0	Direct Revenue Financing	0	0	0
347,929	Capital Charges	346,850	331,910	362,150
04.000	Miscellaneous	04.440	00.070	04.040
21,880	Other	31,110	30,970	31,210
000.050	Agency and Contracted Services	C00 F00	COO FOO	700.070
668,852	External Contractors	683,580	683,580	700,670
(2.002)	Income	(20,000)	(20,000)	(20.220)
(2,083) (83,513)	Deferred Government Grants Government Grants	(20,000) 0	(20,000)	(38,330)
(202,802)	Other Income	(37,950)	(7,200) (77,930)	(55,460)
(202,602)	Other income	(37,950)	(77,930)	(55,460)
0	Reduction to meet Savings Target	0	(35,000)	(1,126,000)
16,438,453	ALLOCATED DIRECT EXPENDITURE SUMMARY	17,542,560	16,912,620	16,083,200
0	Unallocated reduction for vacancies	(270,000)	0	(250,000)
0	Other unallocated reductions/expenditure	0	0	0
16,438,453	TOTAL DIRECT EXPENDITURE SUMMARY	17,272,560	16,912,620	15,833,200

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
۷	PORTFOLIO STAFFING COSTS	2	2	2
	FINANCE AND STAFFING			
	EXPENDITURE			
	Employees			
3,556,071	Salaries	4,057,320	3,762,850	4,117,620
52,862	Appointment of New Staff	53,090	24,240	12,580
223,344	Agency Staff	21,800	253,790	2,400
14,309 1,633	Training Other	10,560 0	7,480 490	6,390 0
1,033	Premises	0	490	U
921	Rent	930	970	980
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
50,867	Car Allowances	54,970	50,230	49,820
	Supplies and Services			
93,803	Equipment, Furniture and Materials	85,470	87,910	87,570
134	Clothing and Laundry	160	100	160
22.220	Printing, Stationery and General	44.450	20.720	42.460
33,328	Office Expenses Books and Manuals	41,450	39,720	43,460 33,310
31,423 83,837	Internal Audit Fees	31,130 87,200	35,460 80,840	77,200
5,869	Legal	6,000	6,000	6,000
265	Bank Charges	0,000	0,000	0,000
27,147	Professional and Consultancy	22,000	31,240	11,000
, 0	Delivery Fees	0	0	0
8,061	Other	6,500	7,500	8,000
	Communications and Computing			
54,369	Postage	61,900	59,770	59,800
1,450	Telephones	2,010	1,690	1,910
0	Development of Orchard System	0	0	0
41,369	Purchase of Equipment and Software	8,360	20,990	9,820
0	Rental and Operational Leases	0	0	0
9,830	Repair and Maintenance	10,470 0	10,590 0	10,610 0
0 0	Materials Stationery	100	0	0
303	Insurance	310	290	290
353	Debit Cards	400	300	300
000	Expenses	.00		
3,901	Staff Subsistence	4,190	2,730	2,780
31,860	Seminars and Courses	34,940	31,640	21,130
	Grants and Subscriptions			
15,946	Subscription to Professional Bodies	17,700	17,160	8,340
222	Miscellaneous	4.000	4.500	4 000
888	Other	1,330	1,530	1,330
0	Capital Financing Costs	0	0	0
0 0	Direct Revenue Financing Capital Charges	0	0 0	0 0
U	Agency and Contracted Services	O	U	O
0	External Contractors	0	0	0
-	Income	-	•	-
0	Deferred Government Grants	0	0	0
(83,513)	Government Grants	0	0	0
(9,780)	Other	(5,280)	(22,260)	(5,080)
0	Reduction to meet Savings Target	0	0	(177,000)
4,250,850	DIRECT EXPENDITURE SUMMARY	4,615,010	4,513,250	4,390,720

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
~	PORTFOLIO STAFFING COSTS	~	2	~
	SUSTAINABILITY, PROCUREMENT AND EFFICIENCY			
	EXPENDITURE			
	Employees			
83,099	Salaries	86,790	68,350	61,370
0	Appointment of New Staff	0 1,380	0 0	0 1,820
0	Agency Staff Training	1,360	0	1,820
354	Other	120	120	120
	Premises	0	0	0
0	Rent	0	0	0
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
0	Transport Related Expenses	0	0	0
0	Car Allowances Supplies and Services	0	0	0
8	Equipment, Furniture and Materials	1,200	500	1,200
498	Clothing and Laundry	800	650	650
100	Printing, Stationery and General	000	000	000
354	Office Expenses	620	620	620
0	Books and Manuals	0	0	0
0	Internal Audit Fees	0	0	0
0	Legal	0	0	0
0	Bank Charges	0	0	0
0	Professional and Consultancy	0	0	0
1 229	Delivery Fees	1 000	1,000	1 000
1,328	Other Communications and Computing	1,000	1,000	1,000
10	Postage	200	0	50
0	Telephones	0	0	0
0	Development of Orchard System	0	0	0
300	Purchase of Equipment and Software	0	0	0
0	Rental and Operational Leases	0	0	0
0	Repair and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0 0	Insurance	0 0	0 0	0 0
U	Debit Cards Expenses	U	U	U
0	Staff Subsistence	0	0	0
0	Seminars and Courses	200	200	120
	Grants and Subscriptions			
0	Subscription to Professional Bodies	0	0	0
	Miscellaneous			
0	Other	0	0	0
0	Capital Financing Costs	0	0	0
0 38,735	Direct Revenue Financing	0 31,930	0	0 3 700
30,733	Capital Charges Agency and Contracted Services	31,930	31,640	3,700
668,852	External Contractors	683,580	683,580	700,670
000,002	Income	000,000	333,333	. 00,0.0
0	Deferred Government Grants	0	0	0
0	Government Grants	0	0	0
0	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
793,538	DIRECT EXPENDITURE SUMMARY	807,820	786,660	771,320
7 33,330	DIVEGLEVI FURDILOUS COMMINIUM	001,020	700,000	111,020

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
~	PORTFOLIO STAFFING COSTS	~	~	~
	ENVIRONMENTAL SERVICES			
	EXPENDITURE			
4 004 555	Employees	0.040.070	4 070 740	0.000.000
1,884,555	Salaries	2,013,870	1,973,710	2,020,920
5,106	Appointment of New Staff	12,500	2,500	12,500
9,769	Agency Staff	15,570	5,570	15,960
4,912	Training	7,110	7,100	4,300
1,334	Other	270	250	270
444.040	Transport Related Expenses	100.010	440.040	444.400
111,912	Car Allowances	122,340	119,610	114,460
45.000	Supplies and Services	0.000	0.500	0.500
15,682	Equipment, Furniture and Materials	9,630	9,580	9,580
247	Clothing and Laundry	1,850	1,000	1,850
	Printing, Stationery and General	0.000	2 222	
6,396	Office Expenses	6,600	6,600	6,600
2,235	Books and Manuals	3,280	3,000	3,280
0	Legal	0	0	0
47,539	Professional and Consultancy	5,430	6,130	5,430
18,786	Other - Out of Hours Telephone Service	27,500	27,500	27,620
	Communications and Computing			
7,378	Postage	8,130	8,030	6,450
4,737	Telephones	5,570	5,420	5,460
1,186	Purchase of Equipment and Software	2,590	3,200	3,270
0	Repairs & Maintenance	0	0	0
172	Stationery	0	0	0
2,895	Insurance	3,190	2,840	2,860
	Expenses			
2,364	Staff Subsistence	3,320	3,320	3,320
15,562	Seminars and Courses	17,370	17,180	10,510
	Grants and Subscriptions			
6,698	Subscription to Professional Bodies	5,880	5,880	2,820
	Miscellaneous			
604	Other	4,940	800	780
	Income			
(80,282)	Other	(230)	(600)	(230)
0	Reduction to meet Savings Target	0	0	(35,000)
2,069,787	DIRECT EXPENDITURE SUMMARY	2,276,710	2,208,620	2,223,010

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
۷	PORTFOLIO STAFFING COSTS	L	2	2
	HOUSING			
	EXPENDITURE			
	Employees			
2,586,588	Salaries	2,619,460	2,542,390	2,558,150
24,923	Appointment of New Staff	0	6,800	2,000
192,083	Agency Staff	12,430	225,920	15,000
12,217	Training	10,790	15,100	12,530
2,327	Other	0	3,750	0
445	Premises Related Expenses	110	0.000	0.400
115	Garage Rents	110	2,620	3,120
0	Other Transit Bulletin I Francisco	0	0	0
440.700	Transport Related Expenses	440.400	444.040	00.440
116,709	Car Allowances	119,460	114,040	93,140
4.074	Supplies and Services	0.000	4.040	2.500
4,271	Equipment, Furniture and Materials	2,830	4,810	3,560
648	Clothing and Laundry	780	350	500
11 100	Printing, Stationery and General	44.050	6.000	6.540
11,190	Office Expenses	11,250	6,080	6,540
784	Books and Manuals	880	1,160	1,200
0 0	Legal	0	0 0	0
	Bank Charges	-		7.500
46,017	Professional and Consultancy Other	13,500 0	7,500 0	7,500 0
0		U	U	U
16,652	Communications and Computing Postage	18,600	17,350	18,650
5,363	Telephones	5,970	5,380	5,610
8,001	Purchase of Equipment and Software	2,200	4,100	3,000
0,001	Repairs and Maintenance	2,200	4,100	3,000
923	Rental & Operating Leases	1,800	3,000	3,000
0	Insurance	0	0	0,000
U	Expenses	0	U	U
903	Staff Subsistence	1,870	950	1,000
23,526	Seminars and Courses	18,380	20,350	14,340
20,020	Grants and Subscriptions	10,000	20,000	14,040
11,059	Subscription to Professional Bodies	10,530	10,180	6,870
11,000	Miscellaneous	10,000	10,100	0,070
16,023	Other	0	0	0
.0,020	Agency & Contracted Services	•	· ·	· ·
0	External Contractors	0	0	0
•	Capital Financing Costs	_	•	-
0	Capital Charges	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
0	Government Grants	0	(7,200)	0
(46,665)	Other	(27,440)	(48,800)	(44,800)
0	Peduction to meet Sovings Target	0	0	(44,000)
U	Reduction to meet Savings Target	U	U	(44,000)
3,033,657	DIRECT EXPENDITURE SUMMARY	2,823,600	2,935,830	2,666,910

PORTFOLIO STAFFING COSTS	Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £	
EXPENDITURE Employees Salaries O 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2	PORTFOLIO STAFFING COSTS	L	2	2	
Employees 2,164,188 2,455,260 2,288,870 2,453,470 2,1786 Appointment of New Staff 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		PLANNING				
2,164,188 Salaries 2,455,260 2,288,870 2,453,470 21,786 Appointment of New Staff 0 0 0 0 10 Agency Staff 0 0 0 0 871 Other 0 0 0 0 0 Other 0 0 0 0 13,758 Car Allowances 113,900 105,970 86,550 13,778 Equipment, Furniture and Materials 5,640 4,620 4,620 0 Clothing and Laundry 30 30 30 7,493 Office Expenses 4,810 4,780 4,780 1,069 Books and Manuals 1,360 3,360 3,360 23,247 Professional and Consultancy 0 9,600 0 23,389 Data capture 59,700 44,700 60,700 2,3689 Data capture 59,700 44,700 60,700 10,314 Postage 10,520 11,750 12,040						
21,786		• •				
0 Agency Staff 0 0 0 0 10,150 4,690 871 Other 0<			, ,			
11,325	,	• •				
871 Other Premises Other Other Transport Related Expenses 0 0 0 0 94,543 Car Allowances 113,900 105,970 86,650 13,178 Equipment, Furniture and Materials 5,640 4,620 4,620 0 Clothing and Laundry 30 30 30 5,493 Office Expenses 4,810 4,780 4,780 0 Legal 0 15,000 0 0 1,069 Books and Manuals 1,360 3,360 3,360 Services Services 9,600 0 0 23,247 Professional and Consultancy 9,600 0 0 23,689 Data capture 59,700 44,700 60,700 9,606 Other 0 0 0 0 10,314 Postage 10,520 11,750 12,040 1,434 Telephones 1,290 1,300 1,400 1,417 1,400 1,400 1,440 1,440 1,440 1,440		• ,				
Premises			7,750	10,150	4,690	
0 Other Transport Related Expenses 0 0 0 94,543 Car Allowances 113,900 105,970 86,650 Supplies and Services 30 30 30 30 13,178 Equipment, Furniture and Materials 5,640 4,620 4,620 0 Clothing and Laundry 30 30 30 30 5,493 Office Expenses 4,810 4,780 4,780 0 Legal 0 15,000 0 1,069 Books and Manuals 1,360 3,360 3,360 Services Services 3 30 30 23,247 Professional and Consultancy 0 9,600 0 23,689 Data capture 59,700 44,700 60,700 9,606 Other 0 0 0 0 2,006 Other 0 0 0 0 1,314 Postage 10,520 11,750 12,040 1,434	871	Other	0	0	0	
Transport Related Expenses		Premises				
94,543 Car Allowances Supplies and Services 113,900 105,970 86,650 Supplies and Services 13,178 Equipment, Furniture and Materials 5,640 4,620 4,620 0 Clothing and Laundry 30 30 30 5,493 Office Expenses 4,810 4,780 4,780 0 Legal 0 15,000 0 1,069 Books and Manuals 1,360 3,360 3,360 23,247 Professional and Consultancy 0 9,600 0 23,689 Data capture 59,700 44,700 60,700 9,606 Other 0 0 0 0 Communications and Computing 10,520 11,750 12,040 1,434 Telephones 1,290 1,290 1,300 2,470 Purchase of Equipment and Software 0	0	Other	0	0	0	
Supplies and Services		Transport Related Expenses				
13,178 Equipment, Furniture and Materials 5,640 4,620 4,620 0 Clothing and Laundry 30 30 30 7 inting, Stationery and General 7 inting, Stationery and General 4,810 4,780 4,780 5,493 Office Expenses 4,810 4,780 4,780 0 1,069 Books and Manuals 1,360 3,360 3,360 3,360 Services 23,247 Professional and Consultancy 0 9,600 0	94,543	Car Allowances	113,900	105,970	86,650	
0 Clothing and Laundry Printing, Stationery and General Printing, Stationery and General Office Expenses 4,810 4,780 4,780 5,493 Office Expenses 4,810 4,780 4,780 0 Legal 0 15,000 0 1,069 Books and Manuals 1,360 3,360 3,360 Services Services 3,360 <		Supplies and Services				
0 Clothing and Laundry Printing, Stationery and General Printing, Stationery and General Office Expenses 4,810 4,780 4,780 5,493 Office Expenses 4,810 4,780 4,780 0 Legal 0 15,000 0 1,069 Books and Manuals 1,360 3,360 3,360 Services Services 3,360 <	13,178	Equipment, Furniture and Materials	5,640	4,620	4,620	
Printing, Stationery and General 5,493 Office Expenses 4,810 4,780 4,780 0 Legal 0 15,000 0 1,069 Books and Manuals 1,360 3,360 3,360 Services 23,247 Professional and Consultancy 0 9,600 0 0 Other 59,700 44,700 60,700 9,606 Other 0 0 0 Communications and Computing Communications and Computing 10,314 Postage 10,520 11,750 12,040 1,434 Telephones 1,290 1,290 1,300 2,470 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 470 470 470 470 Expenses Expenses 1,011 Staff Subsistence 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700		• •	30	30	30	
5,493 Office Expenses 4,810 4,780 4,780 0 Legal 0 15,000 0 1,069 Books and Manuals 1,360 3,360 3,360 Services 23,247 Professional and Consultancy 0 9,600 0 0 23,689 Data capture 59,700 44,700 60,700 12,040 1,4						
0 Legal Books and Manuals 0 15,000 3,360 0 3,360 Services 23,247 Professional and Consultancy 0 9,600 0 0 23,689 Data capture 59,700 44,700 60,700 60,700 9,606 Other Communications and Computing 0 0 0 0 0 10,314 Postage Indicates of Equipment and Software Purchase of Equipment and Software Insurance Insur	5.493		4.810	4.780	4.780	
1,069 Books and Manuals Services 1,360 3,360 3,360 23,247 Professional and Consultancy 0 9,600 0 23,689 Data capture 59,700 44,700 60,700 9,606 Other 0 0 0 Communications and Computing 0 10,520 11,750 12,040 1,434 Telephones 1,290 1,290 1,300 2,470 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 0 0 0 0 0 481 Insurance 470 470 470 470 470 470 470 470 470 470 5,700 6,929 Seminars and Courses 9,430 8,430 5,700 6,929 Subscription to Professional Bodies 7,090 7,900 2,000 2,000 2,000 2,000 420 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000<	-,	•	,	,	,	
Services 23,247		•		,	-	
23,247 Professional and Consultancy 0 9,600 0 23,689 Data capture 59,700 44,700 60,700 9,606 Other 0 0 0 Communications and Computing 10,314 Postage 10,520 11,750 12,040 1,434 Telephones 1,290 1,290 1,300 2,470 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 0 0 0 0 481 Insurance 470 470 470 Expenses 1,400 1,440 1,440 1,011 Staff Subsistence 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700 6,929 Subscription to Professional Bodies 7,090 7,900 2,060 Miscellaneous 2,000 2,000 2,000 Capital Financing Costs 20 520 420	1,000		1,000	0,000	0,000	
23,689	23 247		0	9 600	0	
9,606 Other Communications and Computing 0 0 0 10,314 Postage 10,520 11,750 12,040 1,434 Telephones 1,290 1,290 1,300 2,470 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 0 0 0 0 481 Insurance 470 470 470 Expenses 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700 Grants and Subscriptions 7,090 7,900 2,060 Miscellaneous 7,090 7,900 2,060 Miscellaneous 2,000 2,000 2,000 3,995 Other 2,000 2,000 2,000 Capital Financing Costs 20 520 420 Income 0 0 0 0 0 Government Grants 0 0 0 0 <	,			,		
Communications and Computing 10,314 Postage 10,520 11,750 12,040 1,434 Telephones 1,290 1,290 1,300 2,470 Purchase of Equipment and Software 0 0 0 0 0 0 0 0 0		•		,	,	
10,314 Postage 10,520 11,750 12,040 1,434 Telephones 1,290 1,290 1,300 2,470 Purchase of Equipment and Software 0 0 0 0 0 Repair and Maintenance 0 0 0 0 481 Insurance 470 470 470 Expenses 1,011 Staff Subsistence 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700 Grants and Subscriptions 7,090 7,900 2,060 Miscellaneous 3,995 Other 2,000 2,000 2,000 3,995 Other 2,000 2,000 2,000 2,000 Capital Financing Costs 200 520 420 Income 0 0 0 0 0 Government Grants 0 0 0 0 0 Reduction to meet Savings Target 0 0 0 (330,000)	9,000		0	U	U	
1,434 Telephones 1,290 1,290 1,300 2,470 Purchase of Equipment and Software 0 0 0 0 Repair and Maintenance 0 0 0 481 Insurance 470 470 470 Expenses 1,011 Staff Subsistence 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700 Grants and Subscriptions 7,090 7,900 2,060 Miscellaneous 3,995 Other 2,000 2,000 2,000 Capital Financing Costs 2,000 520 420 Income 0 0 0 0 0 Government Grants 0 0 0 0 Reduction to meet Savings Target 0 0 0	40.044	· · ·	40.500	44.750	40.040	
2,470 Purchase of Equipment and Software 0 0 0 0 Repair and Maintenance 0 0 0 481 Insurance 470 470 470 Expenses 1,011 Staff Subsistence 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700 Grants and Subscriptions 7,090 7,900 2,060 Miscellaneous 7,090 7,900 2,060 Miscellaneous 2,000 2,000 2,000 3,995 Other 2,000 2,000 2,000 Capital Financing Costs 200 520 420 Income 0 0 0 0 0 Government Grants 0 0 0 0 0 Reduction to meet Savings Target 0 0 (330,000)	,	· · · · · · · · · · · · · · · · · · ·			,	
0 Repair and Maintenance 0 0 0 481 Insurance 470 470 470 Expenses 1,011 Staff Subsistence 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700 Grants and Subscriptions 6,929 Subscription to Professional Bodies 7,090 7,900 2,060 Miscellaneous 3,995 Other 2,000 2,000 2,000 Capital Financing Costs 200 520 420 Income 0 0 0 0 (34) Other 0 0 0 0 0 Reduction to meet Savings Target 0 0 0 (330,000)	,	•			,	
481 Insurance 470 470 470 Expenses 1,011 Staff Subsistence 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700 Grants and Subscriptions 7,090 7,900 7,900 2,060 Miscellaneous 3,995 Other 2,000 2,000 2,000 2,000 Capital Financing Costs Capital Charges 200 520 420 <td <="" rowspan="2" td=""><td>,</td><td>• •</td><td></td><td></td><td></td></td>	<td>,</td> <td>• •</td> <td></td> <td></td> <td></td>	,	• •			
Expenses 1,011 Staff Subsistence 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700 Grants and Subscriptions			•			
1,011 Staff Subsistence 1,400 1,440 1,440 9,349 Seminars and Courses 9,430 8,430 5,700 Grants and Subscriptions 6,929 Subscription to Professional Bodies 7,090 7,900 2,060 Miscellaneous 3,995 Other 2,000 2,000 2,000 Capital Financing Costs 309 Capital Charges 200 520 420 Income 0 0 0 0 0 Government Grants 0 0 0 0 Reduction to meet Savings Target 0 0 0 (330,000)	481		470	470	470	
9,349 Seminars and Courses Grants and Subscriptions 9,430 8,430 5,700 6,929 Subscription to Professional Bodies Miscellaneous 7,090 7,900 2,060 3,995 Other Capital Financing Costs 2,000 2,000 2,000 309 Capital Charges Income 200 520 420 0 Government Grants 0 0 0 (34) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (330,000)		•				
Grants and Subscriptions 7,090 7,900 2,060			,		,	
6,929 Subscription to Professional Bodies Miscellaneous 7,090 7,900 2,060 3,995 Other Capital Financing Costs 2,000 2,000 2,000 309 Capital Charges Income 200 520 420 0 Government Grants 0 0 0 (34) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (330,000)	9,349		9,430	8,430	5,700	
Miscellaneous 3,995 Other 2,000 2,000 2,000 Capital Financing Costs 309 Capital Charges 200 520 420 Income 0 0 0 0 (34) Other 0 0 0 0 0 Reduction to meet Savings Target 0 0 (330,000)		•				
3,995 Other Capital Financing Costs 2,000 420 </td <td>6,929</td> <td>Subscription to Professional Bodies</td> <td>7,090</td> <td>7,900</td> <td>2,060</td>	6,929	Subscription to Professional Bodies	7,090	7,900	2,060	
Capital Financing Costs 309 Capital Charges 200 520 420		Miscellaneous				
309 Capital Charges Income 200 520 420 0 Government Grants 0 0 0 (34) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (330,000)	3,995	Other	2,000	2,000	2,000	
Income		Capital Financing Costs				
Income	309	Capital Charges	200	520	420	
(34) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (330,000)						
0 Reduction to meet Savings Target 0 0 (330,000)	0	Government Grants	0	0	0	
0 Reduction to meet Savings Target 0 0 (330,000)						
	()		•	<u> </u>	· ·	
2,405,253 DIRECT EXPENDITURE SUMMARY 2,680,850 2,520,880 2,313,730	0	Reduction to meet Savings Target	0	0	(330,000)	
	2,405,253	DIRECT EXPENDITURE SUMMARY	2,680,850	2,520,880	2,313,730	

NEW COMMUNITIES	Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
EXPENDITURE Employees Salanes Salanes 1,878,490 1,690,140 1,861,200 1,690,140 1,861,200 3,860 0 0 3,860 0 0 3,860 0 0 3,860 0 0 3,860 0 0 3,860 0 0 3,860 0 0 0 0 0 0 0 0 0	~	PORTFOLIO STAFFING COSTS	~	~	~
Employees		NEW COMMUNITIES			
1,500,025		EXPENDITURE			
61.623		Employees			
32,725	1,500,025	Salaries	1,878,490	1,690,140	1,861,200
7,010 Training Other 7,910 5,730 4,790 378 Other 0 20 0 Premises 0 0 0 0 30 Other 0 0 0 0 Transport Related Expenses 34,883 Car Allowances 47,270 42,200 30,430 Supplies and Services Supplies and Services 1,620 1,260 1,280 4,133 Equipment, Furniture and Materials 1,620 1,260 1,280 698 Books and Manuals 1,650 940 940 4,432 Printing, Stationery and Office Exps 3,280 1,900 2,190 Services Services 0 28,240 0 10,599 Professional & Consultancy 0 28,240 0 0 Microfliming 0 0 28,240 0 0 Other 0 0 0 0 2,605 Postage 3,250 5,930 6,190	61,623	Appointment of New Staff	0	3,860	0
378 Other Premises Premises 0 20 0 0 Repairs & Maintenance 0 0 0 30 Other 0 0 0 30 Other 0 0 0 34,883 Car Allowances 47,270 42,200 30,430 Supplies and Services Supplies and Services 1,620 1,260 1,280 0 Clothing & Laundry 100 100 100 100 4,432 Printing, Stationery and Office Exps 3,280 1,900 2,190 698 Books and Manuals 1,650 940 <	32,725	Agency Staff	0	2,210	0
Premises	7,010	Training	7,910	5,730	4,790
0 Repairs & Maintenance 0 0 0 30 Other 0 0 0 Transport Related Expenses 47,270 42,200 30,430 Supplies and Services 3Upplies and Services 1,620 1,260 1,280 4,133 Equipment, Furniture and Materials 1,620 1,260 1,280 4,432 Printing, Stationery and Office Exps 3,280 1,900 2,190 698 Books and Manuals 1,650 940 940 Services 5ervices 3 280 1,900 2,190 698 Porofessional & Consultancy 0 28,240 0 0 0 Microfilming 0	378	Other	0	20	0
Other		Premises			
Transport Related Expenses	0	Repairs & Maintenance	0	0	0
34,883	30	Other	0	0	0
Supplies and Services		Transport Related Expenses			
4,133 Equipment, Furniture and Materials 1,620 1,260 1,280 0 Clothing & Laundry 100 100 100 4,432 Printing, Stationery and Office Exps 3,280 1,900 2,190 698 Books and Manuals 1,650 940 940 Services Services 0 Microfilming 0 0 0 0 Microfilming 0 0 0 0 Microfilming 0 0 0 10 Other 0 0 0 2,605 Postage 3,250 5,930 6,190 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0	34,883	Car Allowances	47,270	42,200	30,430
0 Clothing & Laundry 100 100 100 4,432 Printing, Stationery and Office Exps 3,280 1,900 2,190 698 Books and Manuals 1,650 940 940 Services 10,599 Professional & Consultancy 0 28,240 0 0 Microfilming 0 0 0 0 Other 0 0 0 Communications and Computing 0 0 0 0 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Rental & Operational Leases 1 1,770 1,480 1,480		Supplies and Services			
4,432 Printing, Stationery and Office Exps 3,280 1,900 2,190 698 Books and Manuals 1,650 940 940 Services 940 940 940 10,599 Professional & Consultancy 0 28,240 0 0 Microfilming 0 0 0 51 Other 0 0 0 Communications and Computing 3,250 5,930 6,190 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Rental & Operational Leases 0 0 0 2,164 Staff Subsistence 1,770 1,480 1,480 7,045 Seminars & Courses 7,730 9,500 <td< td=""><td>4,133</td><td>Equipment, Furniture and Materials</td><td>1,620</td><td>1,260</td><td>1,280</td></td<>	4,133	Equipment, Furniture and Materials	1,620	1,260	1,280
698 Books and Manuals 1,650 940 940 3cervices Services 0 28,240 0 10,599 Professional & Consultancy 0 28,240 0 0 Microfilming 0 0 0 51 Other 0 0 0 0 Communications and Computing Communications and Computing 2,605 Postage 3,250 5,930 6,190 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 0 0 Rental & Operational Leases 0 0 0 0 </td <td>0</td> <td>Clothing & Laundry</td> <td>100</td> <td>100</td> <td>100</td>	0	Clothing & Laundry	100	100	100
698 Books and Manuals 1,650 940 940 3cervices Services 0 28,240 0 10,599 Professional & Consultancy 0 28,240 0 0 Microfilming 0 0 0 51 Other 0 0 0 0 Communications and Computing Communications and Computing 2,605 Postage 3,250 5,930 6,190 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 0 0 Rental & Operational Leases 0 0 0 0 </td <td>4,432</td> <td>Printing, Stationery and Office Exps</td> <td>3,280</td> <td>1,900</td> <td>2,190</td>	4,432	Printing, Stationery and Office Exps	3,280	1,900	2,190
Services	698		1,650	940	940
0 Microfilming 0 0 0 51 Other 0 0 0 Communications and Computing 0 0 0 0 2,605 Postage 3,250 5,930 6,190 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Stationery 0 0 0 0 Insurance 1 0 0 0 0 Stationery 7,730 9,500 4,670 0		Services			
0 Microfilming 0 0 0 51 Other 0 0 0 Communications and Computing 0 0 0 0 2,605 Postage 3,250 5,930 6,190 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Stationery 0 0 0 0 Insurance 1 0 0 0 0 Stationery 7,730 9,500 4,670 0	10.599		0	28.240	0
51 Other Communications and Computing 0 0 0 2,605 Postage 3,250 5,930 6,190 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Rental & Operational Leases 0 0 0 0 Insurance 0 0 0 0 Insurance 0 0 0 2,164 Staff Subsistence 1,770 1,480 1,480 7,045 Seminars & Courses 7,730 9,500 4,670 Grants and Subscription to Professional Bodies 8,380 7,680 1,470 Miscellaneous 0 0 0 0 Capital Financing Costs 0 0 0			0		0
Communications and Computing 2,605 Postage 3,250 5,930 6,190 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 0 0 0 0 0		· · · · · · · · · · · · · · · · · · ·			
2,605 Postage 3,250 5,930 6,190 713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Rental & Operational Leases 0 0 0 0 Insurance 0 0 0 0 0 Insurance 0 4,670 0 0 0 0 0 0 0 0 0 0 0 0 0	-		_	-	•
713 Telephones 790 950 1,060 4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 0 Insurance 0 1,480 1,480 1,480 7,680 1,470 0 0 0 0 0 0 0 0 0 0 0 0 0	2.605	· · ·	3.250	5.930	6.190
4,787 Purchase of Equipment & Software 0 440 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 2 2 0 0 0 Expenses 7,045 Seminars & Courses 7,730 9,500 4,670 Grants and Subscriptions 7,547 Subscription to Professional Bodies 8,380 7,680 1,470 Miscellaneous 22,690 26,490 26,950 Capital Financing Costs 22,690 26,490 26,950 Income 0 0 0 0 Income 0 0 0 0 O Eferred Government Grants 0 0 0 0 (46,131) Other (5,000)					,
0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 2,164 Staff Subsistence 1,770 1,480 1,480 7,045 Seminars & Courses 7,730 9,500 4,670 Grants and Subscriptions 7,547 Subscription to Professional Bodies 8,380 7,680 1,470 Miscellaneous 0 Other 22,690 26,490 26,950 Capital Financing Costs 0 0 0 Income 0 0 0 0 Deferred Government Grants 0 0 0 0 Reduction to meet Savings Target 0 (35,000) (467,000)		•			
0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 2,164 Staff Subsistence 1,770 1,480 1,480 7,045 Seminars & Courses 7,730 9,500 4,670 Grants and Subscriptions 3,547 Subscription to Professional Bodies 8,380 7,680 1,470 Miscellaneous 0 Other 22,690 26,490 26,950 Capital Financing Costs 0 0 0 Income 0 0 0 0 Capital Charges 0 0 0 0 Deferred Government Grants 0 0 0 0 Reduction to meet Savings Target 0 (35,000) (467,000)			•		
0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses		•			
0 Stationery 100 000 0000 0000 0000 0000 0000 0000		•	•		
0 Insurance 0 0 0 Expenses 2,164 Staff Subsistence 1,770 1,480 1,480 7,045 Grants and Subscriptions 7,547 Subscription to Professional Bodies 8,380 7,680 1,470 Miscellaneous 22,690 26,490 26,950 Capital Financing Costs Capital Charges 0 0 0 0 0 Income 0 Deferred Government Grants 0 0 0 0 (46,131) Other (5,000) (6,270) (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)		•		-	
Expenses 2,164 Staff Subsistence 1,770 1,480 1,480 7,045 Seminars & Courses 7,730 9,500 4,670 Grants and Subscriptions Subscription to Professional Bodies 8,380 7,680 1,470 Miscellaneous 22,690 26,490 26,950 Capital Financing Costs Capital Charges 0 0 0 0 0 Income 0 Deferred Government Grants 0 0 0 0 0 0 0 0 0					
2,164 Staff Subsistence 1,770 1,480 1,480 7,045 Seminars & Courses 7,730 9,500 4,670 Grants and Subscriptions 7,547 Subscription to Professional Bodies 8,380 7,680 1,470 Miscellaneous 22,690 26,490 26,950 Capital Financing Costs 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 0 (46,131) Other (5,000) (6,270) (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)	· ·		· ·	· ·	· ·
7,045 Seminars & Courses Grants and Subscriptions 7,730 9,500 4,670 7,547 Subscription to Professional Bodies Miscellaneous 8,380 7,680 1,470 0 Other Capital Financing Costs 22,690 26,490 26,950 0 Capital Charges Income 0 0 0 0 Deferred Government Grants 0 0 0 (46,131) Other (5,000) (6,270) (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)	2 164	•	1 770	1 480	1 480
Grants and Subscriptions Subscription to Professional Bodies Same and Sam	,		•	,	,
7,547 Subscription to Professional Bodies Miscellaneous 8,380 7,680 1,470 0 Other Capital Financing Costs 22,690 26,490 26,950 0 Capital Charges Capital Charges 0 0 0 0 Income Deferred Government Grants 0 0 0 0 (46,131) Other (5,000) (6,270) (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)	.,0.0		.,. 66	0,000	.,0.0
Miscellaneous 0 Other 22,690 26,490 26,950 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 (46,131) Other (5,000) (6,270) (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)	7 547	•	8 380	7 680	1 470
0 Other Capital Financing Costs 22,690 26,490 26,950 0 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 (46,131) Other (5,000) (6,270) (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)	7,011	•	3,333	1,000	1,110
Capital Financing Costs 0 Capital Charges 0 0 0 0 Income 0 Deferred Government Grants 0 0 0 (46,131) Other (5,000) (6,270) (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)	0		22 690	26 490	26 950
0 Capital Charges Income 0 0 0 0 Deferred Government Grants 0 0 0 (46,131) Other (5,000) (6,270) (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)	Ü		22,000	20,400	20,000
Income 0 Deferred Government Grants 0 0 0 0 0 0 0 0 0	0		0	0	0
0 (46,131) Deferred Government Grants 0 0 0 (5,000) 0 (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)	Ü		· ·	O .	· ·
(46,131) Other (5,000) (6,270) (5,350) 0 Reduction to meet Savings Target 0 (35,000) (467,000)	0		0	0	0
0 Reduction to meet Savings Target 0 (35,000) (467,000)	-		•	-	-
	(10,101)	34101	(0,000)	(5,210)	(0,000)
	0	Reduction to meet Savings Target	0	(35.000)	(467.000)
1,635,317 DIRECT EXPENDITURE SUMMARY 1,979,930 1,787,800 1,470,400		3. 3.		, ,,	(= ,===)
	1,635,317	DIRECT EXPENDITURE SUMMARY	1,979,930	1,787,800	1,470,400

PORTFOLIO STAFFING COSTS	Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
EXPENDITURE Employees 1,174,677 Salaries 1,323,280 1,195,270 1,292,280 1,8934 Appointment of New Staff 7,660 8,310 4,750 3,944 Agency Staff 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	<i>ل</i>	PORTFOLIO STAFFING COSTS	L	L	لــــــــــــــــــــــــــــــــــــ
Employees					
1,174,577 Salaries 1,323,280 1,195,270 1,292,280 18,334 Appointment of New Staff 7,660 8,310 4,750 394 Agency Staff 0 0 0 0 472 Other 0 0 0 0 0 7 Garage Rents 0		EXPENDITURE			
18,934		Employees			
394 Agency Staff 0 0 0 24,880 Training 21,500 16,550 13,010 472 Other 1 0 0 0 Premises Related Expenses 0 0 0 0 1,325 Repairs & Maintenance 5,380 2,000 2,050 17 Other 0 0 0 6,321 Car Allowances 7,330 5,850 5,880 Supplies and Services 3930 930 930 1,250 2,179 Equipment, Furniture and Materials 930 930 1,250 2,186 Office Expenses 2,830 2,380 2,710 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 30 960 990 137 Postage 330 960 990 45,195 Telephones 47,200 <td>1,174,577</td> <td>Salaries</td> <td>1,323,280</td> <td>1,195,270</td> <td>1,292,280</td>	1,174,577	Salaries	1,323,280	1,195,270	1,292,280
24,880	18,934	Appointment of New Staff	7,660	8,310	4,750
472 Other Premises Related Expenses 0 0 0 0 Garage Rents 0 0 0 0 1,325 Repairs & Maintenance 5,380 2,000 2,050 Transport Related Expenses 6,321 Car Allowances 7,330 5,850 5,880 Supplies and Services 30 930 1,250 2,179 Equipment, Furniture and Materials 930 930 1,250 51 Clothing and Laundry 0 0 0 0 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 330 980 990 137 Postage 330 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,150 Development of Orchard	394	Agency Staff	0	0	0
472 Other Premises Related Expenses 0 0 0 0 Garage Rents 0 0 0 0 1,325 Repairs & Maintenance 5,380 2,000 2,050 Transport Related Expenses 6,321 Car Allowances 7,330 5,850 5,880 Supplies and Services 30 930 1,250 2,179 Equipment, Furniture and Materials 930 930 1,250 51 Clothing and Laundry 0 0 0 0 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 330 980 990 137 Postage 330 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,150 Development of Orchard	24,880	Training	21,500	16,550	13,010
0 Garage Rents 0 0 0 1,325 Repairs & Maintenance 5,380 2,000 2,050 17 Other 0 0 0 0 Transport Related Expenses 6,321 Car Allowances 7,330 5,850 5,880 2,179 Equipment, Furniture and Materials 930 930 1,250 51 Clothing and Laundry 0 0 0 0 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 30 980 990 137 Postage 30 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance	472	Other		0	0
1,325		Premises Related Expenses			
1,325	0	•	0	0	0
17 Other Transport Related Expenses 0 0 0 6,321 Car Allowances 7,330 5,850 5,880 2,179 Equipment, Furniture and Materials 930 930 1,250 51 Clothing and Laundry 0 0 0 0 2,186 Office Expenses 2,830 2,380 2,710 377 Books and Manuals 860 1,200 910	1,325	Repairs & Maintenance	5,380	2,000	2,050
6,321 Car Allowances Supplies and Services 7,330 5,850 5,880 2,179 Equipment, Furniture and Materials 930 930 1,250 51 Clothing and Laundry 0 0 0 2,186 Office Expenses 2,830 2,380 2,710 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 330 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 69 Stationery 0 0 0 0 69 Statin Subscriptions 10,950<	17		0	0	0
6,321 Car Allowances Supplies and Services 7,330 5,850 5,880 2,179 Equipment, Furniture and Materials 930 930 1,250 51 Clothing and Laundry 0 0 0 2,186 Office Expenses 2,830 2,380 2,710 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 330 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 69 Stationery 0 0 0 0 69 Statin Subscriptions 10,950<		Transport Related Expenses			
Supplies and Services Equipment, Furniture and Materials 930 930 1,250	6.321	•	7.330	5.850	5.880
2,179 Equipment, Furniture and Materials 930 930 1,250 51 Clothing and Laundry 0 0 0 2,186 Office Expenses 2,830 2,380 2,710 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 330 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 1,450 1,150 760 8,047	- / -		,	-,	.,
51 Clothing and Laundry Printing, Stationery and General Office Expenses 2,830 2,380 2,710 2,186 Office Expenses 2,830 2,380 2,710 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 330 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 25,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 0 Rental and Operational Leases 0 0 0 0 4,787 Insurance 4,930 4,870 4,940 8,047 Seminars and Courses 10,950 7,550 6,620 4,066	2.179	• •	930	930	1.250
Printing, Stationery and General 2,186	,				,
2,186 Office Expenses 2,830 2,380 2,710 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 137 Postage 330 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 0 0 0 0 69 Stationery 4,930 4,870 4,940 Expenses 1,450 1,150 760 8,047 Seminars and Courses 1,950 7,550 6,620 Grants and Subscription to Professional Bodies <td>-</td> <td>,</td> <td>-</td> <td>-</td> <td>-</td>	-	,	-	-	-
777 Books and Manuals Professional and Consultancy 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 Communications and Computing 137 Postage 330 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 0 0 0 0 0 69 Stationery 0	2 186	· ,	2 830	2 380	2 710
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Communications and Computing 330 980 990 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 0 0 0 0 0				,	
137 Postage 330 980 990 45,195 Telephones 47,200 44,640 47,340 97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 0 0 0 69 Stationery 0 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 1,450 1,150 760 8,047 Seminars and Courses 10,950 7,550 6,620 Grants and Subscriptions 3 4,360 4,260 2,020 Miscellaneous 150 150 150 Capital Financing Costs 314,720 299,750 358,030 1ncome (2,08	100,001		01,010	02,7 10	00,110
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97,298 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 69 Stationery 0 0 0 1,4787 Insurance 4,930 4,870 4,940 Expenses 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 10,950 7,550 6,620 Grants and Subscriptions 4,360 4,260 2,020 Miscellaneous 4,360 4,260 2,020 Miscellaneous 150 150 150 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grant		•			
17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 1,450 1,150 760 8,047 Seminars and Courses 10,950 7,550 6,620 Grants and Subscriptions 4,360 4,260 2,020 Miscellaneous 150 150 150 Capital Financing Costs 314,720 299,750 358,030 Income (20,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0	,	•		,	,
255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 69 Stationery 0 0 0 69 Stationery 4,930 4,870 4,940 Expenses Expenses 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 10,950 7,550 6,620 Grants and Subscriptions 4,360 4,260 2,020 Miscellaneous 150 150 150 Other 150 150 150 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0					- ,
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69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 10,950 7,550 6,620 Grants and Subscriptions 4,066 Subscription to Professional Bodies 4,360 4,260 2,020 Miscellaneous Miscellaneous 150 150 150 Capital Financing Costs 200 299,750 358,030 Income 314,720 299,750 358,030 Income (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)		•			
4,787 Insurance 4,930 4,870 4,940 Expenses 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 10,950 7,550 6,620 Grants and Subscriptions 30,000 4,360 4,260 2,020 Miscellaneous 3150 150 150 Capital Financing Costs 314,720 299,750 358,030 Income 10 20,000 (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 0 Reduction to meet Savings Target 0 0 0 (73,000)					
Expenses 1,450 1,150 760 8,047 Seminars and Courses 10,950 7,550 6,620 Grants and Subscriptions 4,066 Subscription to Professional Bodies 4,360 4,260 2,020 Miscellaneous 150		•	•	-	
5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 10,950 7,550 6,620 Grants and Subscriptions 4,066 Subscription to Professional Bodies 4,360 4,260 2,020 Miscellaneous 0 Other 150 150 150 Capital Financing Costs 308,885 Capital Charges 314,720 299,750 358,030 Income Income (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	4,707		4,930	4,070	4,340
8,047 Seminars and Courses Grants and Subscriptions 10,950 7,550 6,620 4,066 Subscription to Professional Bodies Miscellaneous 4,360 4,260 2,020 0 Other Capital Financing Costs 150 150 150 308,885 Capital Charges Income 314,720 299,750 358,030 (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 0 (73,000)	5 162		1.450	1 150	760
A column	,			,	
4,066 Subscription to Professional Bodies 4,360 4,260 2,020 Miscellaneous 150 150 150 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	0,047		10,930	7,550	0,020
Miscellaneous O Other 150 150 150 Capital Financing Costs 308,885 Capital Charges 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 (73,000) Reduction to meet Savings Target 0 0 (73,000)	4.066	•	4.360	4 260	2 020
0 Other Capital Financing Costs 150 150 150 308,885 Capital Charges Income 314,720 299,750 358,030 (2,083) Deferred Government Grants (19,410) (20,000) (20,000) (38,330) 0 Reduction to meet Savings Target 0 0 0 (73,000)	4,000	•	4,300	4,200	2,020
Capital Financing Costs 308,885	0		150	150	150
308,885 Capital Charges Income 314,720 299,750 358,030 (2,083) Deferred Government Grants (19,410) (20,000) (20,000) (20,000) (20,000) (20,000) (38,330) (20,000) 0 Reduction to meet Savings Target 0 0 0 (73,000)	U		150	150	150
Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 0 0 0 0 0	308 885		314 720	200 750	358 030
(2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	300,003		314,720	233,130	330,030
(19,410) Other 0 0 0 0 0 (73,000) 0 Reduction to meet Savings Target 0 0 (73,000)	(2.093)		(20,000)	(20,000)	(38 330)
0 Reduction to meet Savings Target 0 0 (73,000)	. , ,		, ,	. , ,	, , ,
	(13,410)	Ouici	U	U	U
2,063,913 DIRECT EXPENDITURE SUMMARY 2,111,720 1,962,080 2,036,220	0	Reduction to meet Savings Target	0	0	(73,000)
	2,063,913	DIRECT EXPENDITURE SUMMARY	2,111,720	1,962,080	2,036,220

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
L	PORTFOLIO STAFFING COSTS	L	L	٠
	LEADER			
	EXPENDITURE			
	Employees			
174,962	Salaries	235,790	175,670	206,280
3,600	Appointment of New Staff	0	0	0
0	Agency Staff	0	14,000	0
0	Training	0	0	0
231	Other	0	170	0
	Premises			
0	Rent	0	0	0
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
5,329	Car Allowances	8,840	5,570	2,980
	Supplies and Services			
0	Equipment, Furniture and Materials	100	50	100
0	Clothing and Laundry	0	0	0
	Printing, Stationery and General			
184	Office Expenses	220	220	220
0	Books and Manuals	20	20	20
0	Professional and Consultancy	0	0	0
	Communications and Computing			
43	Postage	0	300	310
69	Telephones	220	200	100
0	Purchase of Equipment & Software	0	0	0
0	Development of Orchard System	0	0	0
0	Repair and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
	Expenses			
61	Staff Subsistence	160	110	160
1,789	Seminars and Courses	1,200	980	720
	Grants and Subscriptions			
0	Subscription to Professional Bodies	370	210	0
	Miscellaneous			
370	Other	0	0	0
	Agency and Contracted Services			
0	External Contractors	0	0	0
	Capital Financing Costs	_	_	
0	Capital Charges	0	0	0
	Income	_	_	_
0	Deferred Government Grants	0	0	0
(500)	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
186,138	DIRECT EXPENDITURE SUMMARY	246,920	197,500	210,890

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
L	WATERBEACH DEPOT	Ĺ	L	L
	EXPENDITURE			
	Premises Related Expenses			
0	Depot Relocation	0	0	67,000
5,962	Repair and Maintenance	3,100	3,100	3,100
14,438	Rates	15,020	15,020	14,380
11,030 35,001	Water and Sewerage Services Rent	13,920 35,000	17,700 35,000	18,150 35,000
2,895	Fire protection/security	2,260	2,260	2,320
9,547	Cleaning and Domestic Supplies	10,180	10,180	10,410
4,838	Catering Provisions	5,340	5,340	5,470
905	Premises Insurance	830	860	890
	Supplies and Services			
19	Equipment	1,870	200	1,870
20,980 915	Communications and IT Miscellaneous insurance	24,680 660	20,290 960	24,680 980
140	Miscellaneous other	630	100	630
110	Central, Departmental and Support Services	000	100	000
679	Corporate Services	730	710	640
10,423	Health and Environmental Services	11,160	11,460	15,780
0	Capital Charges	1,000	0	0
117,772	NET EXPENDITURE to be recharged	126,380	123,180	201,300
117,772	NET EXI ENDITORE to be recitally a	120,000	120,100	201,000
	CAMBOURNE OFFICE			
	EXPENDITURE			
	Transport Related Expenses			
8,040	Contract Hire	0	0	0
7,562	Travel	0	0	0
	Premises Related Expenses			
67,887	Repair and Maintenance	47,350	47,350	48,530
3,342 106,074	Grounds Maintenance	3,540	5,610	5,750
100,074	Energy Costs Rent & Rates	113,700	92,850	93,300
301,224	Business Rates	313,270	316,220	297,660
10,000	Car Park Lease	0	6,500	0
17,996	Business Park service charge	19,540	19,620	20,200
6,142	Water Services	6,680	5,000	5,130
1,260	Fixtures and Fittings	1,160	1,160	1,190
7,285	Purchase of Security Systems	7,330	7,330	7,510
78,149 10,442	Cleaning and Domestic Supplies Premises Insurance	75,540 10,950	73,810 10,910	75,680 11,450
10,442	Supplies and Services	10,930	10,910	11,450
4,468	Equipment, Furniture & Fittings	5,490	9,790	5,720
90	Pest control	90	0	0
	Communications and Computing			
50,196	Telephones	51,280	51,000	52,000
0	New Equipment	1,000	0	1,000
11,260	Maintenance	25,220	12,000	12,300
2,948 8,279	Miscellaneous Expenses Miscellaneous Insurance	3,090 8,490	2,950 9,680	3,050 9,880
0,273	Central, Departmental and Support Services	0,430	3,000	3,000
11,568	Corporate Services	11,550	11,460	11,360
830	Health and Environmental Services	880	1,720	870
163,242	Affordable Homes	131,850	172,190	153,000
171,937	Capital Charges	171,940	157 000	157 000
171,937	Capital Charges	171,940	157,900	157,900
1,050,221	TOTAL EXPENDITURE	1,009,940	1,015,050	973,480
/45	INCOME	2		
(4)	Other Recoverable Costs	0		
1,050,217	NET EXPENDITURE to be recharged	1,009,940	1,015,050	973,480

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
L	CENTRAL EXPENSES	L	L	٨
	EXPENDITURE			
	Employees			
60,573	Personal Training Scheme/Investors in People	54,130	32,130	32,130
8,088	ICT Training	9,120	9,120	9,120
13,591	Employee Assistance Programme	16,280	16,280	16,280
0	Management Development	0	22,000	22,000
0	Bright Ideas Scheme	500	500	500
0	Equality Issues (moved to Community Services)	0	0	0
560	Compensation for Loss of Office	580	580	580
11,300	East of England Regional Assembly	11,580	11,600	11,900
0	Employers Organisation/IDEA	0	0	0
104,796	Employee Related Insurance	112,550	115,580	114,940
	Supplies and Services			
5,806	Security Services	5,930	5,930	0
22,512	Health and Safety at Work Legislation	29,650	19,000	21,650
300	Other	3,350	1,800	3,350
4.044	Central, Departmental and Support Services		•	
1,244	Chief Officers and Housing Futures	0	0	0
31,027	Corporate Services	27,600	29,210	22,520
1,090	Planning Services	1,130	0	0
50,228	Health and Environmental Services	53,450	46,480	50,070
311,115	TOTAL EXPENDITURE	325,850	310,210	305,040
(10,464)	Other Recoverable Income	(100)	0	0
(665)	Interest - Car Loans	(620)	(450)	(320)
` ,		,	` ,	` ,
299,986	NET EXPENDITURE to be recharged	325,130	309,760	304,720
	to Departments			
	CENTRAL SUPPORT SERVICES			
	EXPENDITURE			
	Employees			
24,702	Catering Staff	26,480	26,930	26,850
	Supplies and Services			
41,475	Equipment and Materials	45,500	45,500	45,910
232	Clothing, Uniforms and Laundry	0	0	0
30,192	Printing, Stationery & General Office Expenses	29,500	29,500	29,500
	Communications and Computing			
4,732	Postage	7,150	7,150	7,150
	Miscellaneous			
3,054	Insurance	3,100	2,970	3,030
	Central, Departmental and Support Services			
5,437	Chief Officers and Housing Futures	4,390	3,940	4,300
114,509	Community and Customer Services	118,240	109,760	112,000
92,717	Corporate Services	87,380	72,750	85,500
13,952	Planning Services	6,550	1,000	6,050
38,139	Affordable Homes	36,330	35,630	35,050
11,038	Health and Environmental Services	11,890	11,450	11,510
(1,658)	Income	(1,130)	(1,130)	(1,130)
378,521	NET EXPENDITURE to be recharged	375,380	345,450	365,720
·	to Departments	· ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·

Actual 2008/09 £	SUMMARY OF RECHARGES TO SERVICES	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11
	Portfolios - General Fund			
4,275,756	Finance and Staffing	4,536,700	4,435,670	4,571,370
127,204	Sustainability, Procurement and Efficiency	147,490	159,150	154,130
2,410,413	Environmental Services	2,587,070	2,550,810	2,592,090
1,335,652	Housing - General Fund	1,320,860	1,436,050	1,277,660
3,308,435	Planning	3,656,570	3,478,610	3,169,560
2,204,203	New Communities	2,531,630	2,162,260	1,835,870
368,454	Policy and Performance	403,260	339,470	354,550
243,052	Leader	373,130	315,560	317,110
14,273,169	Total Recharges to Portfolios (General Fund)	15,556,710	14,877,580	14,272,340
3,141,398	Housing Revenue Account/Housing Futures	3,072,590	3,052,290	3,042,260
324,259	Capital	246,960	268,430	105,170
17,738,826	Total Recharges to Services	18,876,260	18,198,300	17,419,770
	UNALLOCATED COSTS (rechargeable costs not allocated to services at the	nis stage)		
0 0	Unspecified unallocated costs Reduction for vacancies Other unallocated reductions/expenditure	(270,000) 0 (270,000)	0 0	(250,000) 0 (250,000)
0 0 0	Analysis of Unallocated costs General Fund Housing Revenue Account/Capital	(213,300) (56,700) (270,000)	0 0	(200,000) (50,000) (250,000)
	TOTAL NET RECHARGEABLE COSTS			
17,738,826 0	Total Recharges to Services Unallocated costs	18,876,260 (270,000)	18,198,300 0	17,419,770 (250,000)
17,738,826	Total Net Rechargeable Costs	18,606,260	18,198,300	17,169,770

Actual	DETAILED RECHARGES TO SERVICES	Estimate	Revised	Estimate
2008/09		2009/10	2009/10	2010/11
£	Finance and Staffing Portfolio	£	£	£
1,154,963	Council Tax and Housing Benefit	1,178,970	1,258,670	1,210,640
827,374	Corporate Management	913,610	899,000	1,003,140
226,053	Land Charges	304,910	251,240	273,500
31,537	Treasury Management	33,800	31,560	29,970
247,378	Cost of NNDR Collection	272,830	241,750	263,540
875,730	Cost of Council Tax Collection	864,390	839,490	873,950
44,228	Elections	59,540	60,560	66,490
77,713	Register of Electors	77,540	86,170	94,890
790,780	Democratic Representation (inc.Admin.Buildings)	831,110	767,230	755,250
,	Sustainability, Procurement and Efficiency Portfolio	,	,	•
64,943	Sustainability	79,090	65,400	66,320
62,261	Awarded Water Courses	68,400	93,750	87,810
,	Environmental Services Portfolio	,	,	•
427,606	Environmental Health General	427,400	463,120	447,600
2,464	Footway Lighting	2,660	2,580	2,580
200,858	Food Safety	219,340	213,780	218,720
96,229	Pest Control	102,140	93,590	99,770
262,018	Waste Management, Street Cleansing, etc	297,550	293,620	300,470
282,249	Refuse Collection Service	303,280	284,670	304,750
164,868	Street Cleansing Service	177,150	171,200	181,020
288,365	Environmental Protection	312.510	306,030	309,340
32,055	Emergency Planning	35,700	45,950	34,550
28,625	Action on Dogs	31,540	32,790	33,360
150,705	Licences Act 2003 and Gambling Act 2005	169,380	155,660	157,290
79,668	Taxi Licensing	92,480	100,900	104,130
78,028	Miscellaneous Environmental Health Services	83,020	65,690	67,230
58,206	Illegal Encampments	62,500	61,880	62,480
41,860	Improvement Grants	45,880	46,060	45,420
216,609	Home Improvement Agency	224,540	213,290	223,380
210,009	Housing Portfolio	224,540	213,230	223,300
	Housing General Fund			
125,238	Housing Associations	135,390	139,980	72,240
177,399	Homelessness	161,190	181,760	182,700
194,114		167,460	222,620	175,890
	Housing Advisory Service General Fund Housing Strategy (inc.Needs Survey)	156,660	147,310	138,410
182,091	3,	· ·	·	·
118,401	Floating Support	139,650	141,160	143,950
200,967	Choice Based Letting	162,560	166,450	160,420
100,887	Equality and Diversity	130,220	125,660	90,660
100,688	Travellers Issues (All Sites)	109,970	133,960	120,650
61,685	Travellers Caravan Sites	70,810	67,760	69,090
74,182	Other General Fund Housing Services	86,950	109,390	123,650
740.000	Housing Revenue Account/Housing Futures	004.040	044.040	0.47 500
710,283	Repairs and Maintenance	831,940	811,240	947,590
1,212,073	Administrative Expenses	1,190,250	1,161,240	1,158,070
492,673	Specialised Support Services	489,670	521,730	533,010
354,324	Direct Labour Organisation	373,650	416,380	403,590
372,045	Housing Futures (partly General Fund)	187,080	141,700	0
0.404.044	Planning Services Portfolio	0.700.400	0.007.000	0.040.500
2,481,811	Development Control	2,763,460	2,637,320	2,342,530
503,150	Building Control Service	532,030	516,780	533,490
48,181	Street Naming and Numbering	51,120	49,810	50,690
59,386	Economic Development	58,110	40,030	34,990
25,531	Concessionary Fares	45,450	27,660	28,830
183,303	Conservation	198,760	192,700	166,550
7,073	Other Planning Portfolio Services	7,640	14,310	12,480
	New Communities Portfolio			
122,211	Community Development	101,360	127,610	93,800
51,202	Sports Development	53,370	57,220	41,280
48,231	Arts	49,220	64,450	41,670
1,436,834	Growth Agenda/New Communities	1,742,020	1,376,050	1,176,730
545,725	Planning Policy	585,660	536,930	482,390
	Policy and Performance			
179,309	Communications	164,920	152,300	151,290
189,145	Policy & Performance	238,340	187,170	203,260
	Leader's Portfolio			
145,027	Community Safety (inc. Crime and Disorder P'ship)	203,190	165,050	162,610
2,718	Voluntary Sector Grants	9,370	12,990	13,140
95,307	Community Strategy	160,570	137,520	141,360
324,259	Capital	246,960	268,430	105,170
17,738,826	TOTAL RECHARGES TO SERVICES	18,876,260	18,198,300	17,419,770

Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

		<u>Cost Centre</u> <u>Manager</u>
<u>Finar</u>	ce and Staffing Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T10	Chief Executive and PA	G J Harlock
T26	Executive Director (Corporate Services)	A Colyer
T30	Executive Director and PA	S Hampson
	Community and Customer Services	
T06	Community and Customer Services Corporate Manager	P Howes
T07	Cambourne Reception	P Knight
T93	Electoral Registration	L Lock
	Corporate Services	
T04	Democratic Services	R May
T11	Accountancy	R A Burns
T12	Human Resources and Payroll	S Gardner-Craig
T13	Cashiers and Debtors	P Bird
T14	Internal Audit	A Colyer
T15 T17	Council Tax and Non Domestic Rates Benefits	P Bird D Graham
T20	Printing	S Rayment
T91	Legal	F McMillan
T92	Land Charges	F McMillan
102	Affordable Homes	1 Welvillari
T31	Facilities Management	G Middleton
	Ç	
Susta	ninability, Procurement and Efficiency Portfolio Staffing Costs	
	Community and Customer Services	
T24	Contact Centre	R May
. – .	Corporate Services	
T19	Finance Project Team	J Garnham
	,	
<u>Envir</u>	onmental Services Portfolio Staffing Costs	
	Health and Environmental Services	
T03	Environmental Health	D Robinson
T49	Home Improvement Agency	M.Nudds
Hous	ing Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T41	Housing Futures	n/a
	Corporate Services	
T16	Rent Collecting and Accounting (HRA)	P Bird
	Affordable Homes	
	General Fund	
T32	Regional Homelink Service	S Carter/H Wood
T34	Affordable Housing	M Knight
T36	Management of Travellers Sites	A Goddard
T43	Housing Strategic Services	M Knight
T47	Housing Aid/Homelessness	S Carter/H Wood
	HRA	
T42	Sheltered Housing	T Cassidy
T51	DLO	A Clarke
T52	Housing Management Services	A Goddard
T53	Affordable Homes Corporate Manager	S Hills
T54	Property Services	M Allen

		Cost Centre Manager
<u>Planni</u>	ng Portfolio Staffing Costs	
	Corporate Services	
T75	Street Naming and Numbering Planning Services	S Rayment
T70	Planning Corporate Manager	G Jones
T72	Development Control	G Jones
T76	Conservation	D Bevan
T77	Administration/Registration	R Fox
T78	Land Charges (Planning)	R Fox
T79	Building Control	A Beyer
New C	ommunities Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T80	Joint Planning Director (Growth Areas)	P Studdert
	New Communities	
T57	Community Infrastructure Services	J Thompson
T58	New Communities Corporate Manager	J Mills
T81	Growth Agenda	J Green
T82	Joint Urban Design	I Howes
T97	Corporate Growth Areas Planning Services	T Barrance
T73	Planning Policy	K Miles
170		TC WIIICO
Policy	and Performance Portfolio Staffing Costs	
	Corporate Services	
T25	Information and Communications Technology	S Rayment
	Community and Customer Services	
T94	Communications	G Hayward
T96	Policy and Performance	R May
Leade	r's Portfolio Staffing Costs	
	Community and Customer Services	
T39	Partnerships/Community Safety	G Barron
T55	Partnership Officers	G Barron
Centra	al Accounts (Finance and Staffing Portfolio)	
	Combourne Offices	G Middleton
	Cambourne Offices Waterbeach Offices	S Harwood-Clark
	Central Expenses	3 Hai Wood-Clark
	Training, Employee Assistance and Bright Ideas	S Gardner-Craig
	Health and Safety	D Robinson
	Security Services	P Bird
	Remainder	R A Burns
	Central Support Services	
	Printing, Stationery, etc	S Rayment
	Photocopiers	S Rayment
	Catering	L Lock
	Insurance	R A Burns
	Postages	P Bird

REVISED ESTIMATE 2009/2010 - COST CENTRE SUMMARY

	Chief Officers & Housing Services	Community & Customer Services	Corporate Services	New Communities	Planning Services	Affordable Homes	Health & Environmental Services	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
EXPENDITURE	£	£	£	£	£	£	£	£	£	£	£
Directly incurred by Departments	638,880	1,510,330	5,469,880	1,386,410	2,873,000	2,825,500	2,208,620	16,912,620	0	0	16,912,620
Overheads as set out on pages B11 to B12											
Waterbeach Depot	0	0	0	0	0	28,200	94,410	122,610	0	0	122,610
Cambourne Offices	26,900	52,420	298,700	76,800	171,870	153,650	103,620	883,960	131,090	0	1,015,050
Central Expenses	7,470	17,590	99,150	25,720	60,680	56,940	42,210	309,760	0	0	309,760
Central Support	8,930	21,020	118,500	30,740	72,520	60,700	42,040	354,450	0	0	354,450
Intercharging between Departments											
for the activities specified below	7,960	(140,830)	(1,345,360)	185,550	443,080	510,800	338,800	0	0	0	0
TOTAL EXPENDITURE	690,140	1,460,530	4,640,870	1,705,220	3,621,150	3,635,790	2,829,700	18,583,400	131,090	0	18,714,490
INCOME											
→ Recharges to:											
Waterbeach Depot	0	0	(710)	0	0	0	(10,890)	(11,600)	0	0	(11,600)
Cambourne Offices	0	0	(11,460)	0	0	(172,190)	(1,720)	(185,370)	0	0	(185,370)
Central Expenses	0	0	(29,210)	0	0	0	(46,480)	(75,690)	0	0	(75,690)
Central Support	(3,940)	(109,760)	(72,750)	0	(10,000)	(35,630)	(11,450)	(243,530)	0	0	(243,530)
TOTAL INCOME	(3,940)	(109,760)	(114,130)	0	(10,000)	(207,820)	(70,540)	(516,190)	0	0	(516,190)
UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	0	0	0
HRA/Capital	0	0	0	0	0	0	0	0	0	0	0
NET RECHARGES TO SERVICES	686,200	1,350,770	4,526,740	1,705,220	3,611,150	3,427,970	2,759,160	18,067,210	131,090	0	18,198,300

^{*}Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.

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ORIGINAL ESTIMATES 2010/2011 - COST CENTRE SUMMARY

		•	INIGINAL LOI	INIA I LO 20 IU	72011 - 0031 0	JENTINE SON	IIVIAIN I					
		Chief Officers & Housing	Community & Customer	Corporate Services	New Communities	Planning Services	Affordable Homes	Health & Environmental	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
	EXPENDITURE	Services £	Services £	£	£	£	£	Services £	£	£	£	£
	<u>EXTENDITORE</u>	~	~	~	~	~	~	~	~	~	~	~
	Directly incurred by Departments	576,420	1,540,220	5,375,860	1,101,240	2,632,470	2,633,980	2,223,010	16,083,200	0	(250,000)	15,833,200
	Overheads as set out on pages B11 to B12											
	Waterbeach Depot	0	0	0	0	0	0	201,300	201,300	0	0	201,300
	Cambourne Offices	23,830	51,110	297,920	56,100	150,780	164,580	103,440	847,760	125,720	0	973,480
	Central Expenses	6,620	17,400	101,670	19,690	54,300	60,800	44,240	304,720	0	0	304,720
	Central Support	8,170	21,490	125,560	24,310	67,060	73,830	45,300	365,720	0	0	365,720
	Intercharging between Departments											
	for the activities specified below	(8,960)	(147,740)	(1,265,870)	141,210	394,550	536,510	350,300	0	0	0	0
	TOTAL EXPENDITURE	606,080	1,482,480	4,635,140	1,342,550	3,299,160	3,469,700	2,967,590	17,802,700	125,720	(250,000)	17,678,420
	INCOME											
18	Recharges to:											
	Waterbeach Depot	0	0	(640)	0	0	0	(15,780)	(16,420)	0	0	(16,420)
	Cambourne Offices	0	0	(11,360)	0	0	(153,000)	(870)	(165,230)	0	0	(165,230)
	Central Expenses	0	0	(22,520)	0	0	0	(50,070)	(72,590)	0	0	(72,590)
	Central Support	(4,300)	(112,000)	(85,500)	0	(6,050)	(35,050)	(11,510)	(254,410)	0	0	(254,410)
	TOTAL INCOME	(4,300)	(112,000)	(120,020)	0	(6,050)	(188,050)	(78,230)	(508,650)	0	0	(508,650)
	UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	0	200,000	200,000
	HRA/Capital	0	0	0	0	0	0	0	0	0	50,000	50,000
	NET RECHARGES TO SERVICES	601,780	1,370,480	4,515,120	1,342,550	3,293,110	3,281,650	2,889,360	17,294,050	125,720		17,419,770

^{*}Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.

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	CORPORATE TOTAL			
Actual		Estimate	Revised	Estimate
2008/09		2009/10	2009/10	2010/11
£	EXPENDITURE	£	£	£
12 124 065	Employees	14 670 060	12 607 250	14 571 200
13,124,065 188,834	Salaries Appointment of New Staff	14,670,260 73,250	13,697,250 45,710	14,571,290 31,830
458,315	Agency Staff	51,180	501,490	35,180
74,653	Training	65,620	62,110	45,710
7,600	Other	390	4,800	390
.,000	Premises Related Expenses		.,000	
1,036	Garage Rents	1,040	3,590	4,100
1,325	Repairs and Maintenance	5,380	2,000	2,050
47	Other	0	0	0
	Transport Related Expenses			
420,564	Car Allowances	474,110	443,470	383,360
	Supplies and Services			
133,254	Equipment, Furniture and Materials	107,420	109,660	109,160
1,578	Clothing and Laundry	3,720	2,230	3,290
63,563	Printing, Stationery and Office Exps	71,060	62,300	67,120
36,986	Books and Manuals	39,180	45,140	43,020
83,837	Internal Audit Fees	87,200	80,840	77,200
5,869	Legal	6,000	21,000	6,000
265	Bank Charges	0	0	0
260 526	Services	75 440	125 120	60.270
260,536 23,689	Professional and Consultancy	75,440 59,700	135,420 44,700	62,370 60,700
37,832	Data Capture Other	35,000	36,000	36,620
37,032	Communications and Computing	33,000	30,000	30,020
91,508	Postage	102,930	104,110	104,480
58,961	Telephones	63,050	59,570	62,780
15,734	Purchase of Equipment	18,980	9,080	16,900
139,677	Software	48,090	67,760	51,790
17,180	Development of Orchard	17,800	17,650	18,090
265,806	Repairs and Maintenance	282,300	278,360	305,340
923	Rental and Operational Leases	1,800	3,000	3,000
353	Debit Cards	400	300	300
504	Materials	0	0	0
241	Stationery	100	0	0
8,466	Insurance	8,900	8,470	8,560
	Expenses			
15,566	Staff Subsistence	14,160	11,180	10,940
97,178	Seminars and Courses	100,200	95,830	63,810
E0 04E	Grants and Subscriptions	E4 040	F0 070	00.500
52,245	Subscriptions to Professional Bodies Miscellaneous	54,310	53,270	23,580
21,880	Other	31,110	30,970	31,210
21,000	Agency and Contracted Services	31,110	30,970	31,210
668,852	External Contractors	683,580	683,580	700.670
000,002	Capital Financing Costs	000,000	000,000	700,070
347,929	Capital Charges	346,850	331,910	362,150
0 11 ,0 = 0	Income	0.10,000	,	,
(2,083)	Deferred Government Grants	(20,000)	(20,000)	(38,330)
(83,513)	Government Grants	0	(7,200)	, o
(202,802)	Other	(37,950)	(77,930)	(55,460)
,		, ,	, ,	, ,
0	Reduction to Meet Savings Target	0	(35,000)	(1,126,000)
16,438,453	TOTAL NET EXPENDITURE	17,542,560	16,912,620	16,083,200
0	Unallocated reduction for vacancies	(270,000)	0	(250,000)
0	Other unallocated reductions/expenditure	(270,000)	Ő	(=55,555)
	·			
16,438,453	TOTAL DIRECT EXPENDITURE SUMMARY	17,272,560	16,912,620	15,833,200

Actual 2008/09		Estimate 2009/10	Revised 2009/10	Estimate 2010/11
£	CHIEF OFFICERS & HOUSING FUTURES	£	£	£
	EXPENDITURE			
C00 F44	Employees	COO E40	F07.000	F40 000
689,541	Salaries	638,510 0	587,920	549,230
46,500 0	Appointment of New Staff	0	10,660 5,420	0
21	Agency Staff Training	0	0	0
0	Other	0	120	0
U	Premises Related Expenses	U	120	U
30	Other	0	0	0
30	Transport Related Expenses	U	O	U
18,666	Car Allowances	14,830	15,170	12,540
10,000	Supplies and Services	11,000	10,110	12,010
1,707	Equipment, Furniture and Materials	860	3,650	860
0	Clothing and Laundry	0	0	0
4,467	Printing, Stationery and Office Exps	2,180	1,860	2,070
1,545	Books and Manuals	2,030	1,880	2,200
0	Legal	_,,,,,	0	_,;
	Services			
3,529	Professional and Consultancy	8,000	8,670	8,000
0	Other	0	0	0
	Communications and Computing			
64	Postage	60	80	90
1,177	Telephones	1,220	1,130	1,060
0	Purchase of Equipment	0	0	0
0	Software	0	0	0
364	Repairs and Maintenance	240	0	0
32	Insurance	30	30	30
	Expenses			
2,870	Staff Subsistence	2,060	850	1,000
4,444	Seminars and Courses	5,040	4,420	2,860
	Grants and Subscriptions			
2,233	Subscriptions to Professional Bodies	2,080	2,020	1,480
_	Miscellaneous	_	_	
0	Other	0	0	0
(5.000)	Income	(F.000)	(F. 000)	(5.000)
(5,000)	Other	(5,000)	(5,000)	(5,000)
0	Reduction to Meet Savings Target	0	0	0
772,190	TOTAL NET EXPENDITURE	672,140	638,880	576,420

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
٢	COMMUNITY & CUSTOMER SERVICES (including Contact Centre)	L	L	L
	EXPENDITURE			
700.004	Employees	202.422	710 510	0.40.000
728,081	Salaries	883,130	742,510	849,290
19,941	Appointment of New Staff	38,250	7,400	3,250
394 2,385	Agency Staff Training	2,410 0	14,000 2,900	2,820 0
1,057	Other	120	420	120
1,007	Premises Related Expenses	120	720	120
0	Garage Rents	0	0	0
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
8,799	Car Allowances	13,710	8,710	6,470
•	Supplies and Services		·	·
487	Equipment, Furniture and Materials	1,860	1,010	2,130
498	Clothing and Laundry	800	650	650
1,537	Printing, Stationery and Office Exps	2,030	1,920	1,800
1,036	Books and Manuals	1,130	1,070	880
0	Internal Audit Fees	0	0	0
0	Legal	0	0	0
0	Bank Charges	0	0	0
_	Services	_	_	_
0	Professional and Consultancy	0	0	0
0	Data Capture	0	0	0
1,328	Other	1,000	1,000	1,000
50	Communications and Computing	222	050	4.040
53	Postage	200	950	1,010
390 300	Telephones	760 0	740 0	740
974	Purchase of Equipment Software	0	0	0 0
0	Repairs and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Debit Cards	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
	Expenses			
1,421	Staff Subsistence	540	840	460
9,319	Seminars and Courses	9,800	9,900	5,920
	Grants and Subscriptions			
1,051	Subscriptions to Professional Bodies	1,200	940	160
	Miscellaneous			
370	Other	150	150	150
	Agency and Contracted Services			
668,852	External Contractors	683,580	683,580	700,670
00 705	Capital Financing Costs	04.000	04.040	0.700
38,735	Capital Charges	31,930	31,640	3,700
0	Income	0	0	0
(736)	Government Grants	0	0	0
(726)	Other	0	0	0
0	Reduction to Meet Savings Target	0	0	(41,000)
1,486,282	TOTAL NET EXPENDITURE	1,672,600	1,510,330	1,540,220

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
2	CORPORATE SERVICES (Excluding ICT)	~	~	~
	EXPENDITURE			
	Employees			
3,087,791	Salaries	3,487,280	3,175,990	3,447,760
9,090	Appointment of New Staff	18,090	10,080	12,580
234,283	Agency Staff	23,200	233,530	1,400
11,924	Training	10,560	6,930	7,210
1,633	Other	0	360	0
	Premises Related Expenses			
1,036	Garage Rents	1,040	1,090	1,100
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
40.007	Transport Related Expenses	12 200	20 500	20.740
40,287	Car Allowances	43,380	39,590	38,710
00.000	Supplies and Services	04.200	00.040	00.540
92,030	Equipment, Furniture and Materials	84,390	86,940	86,540
0	Clothing and Laundry Printing, Stationery and Office Exps	0	0	42.000
33,015	Books and Manuals	41,650 29,160	39,170	42,960
29,648	Internal Audit Fees	·	33,500	31,030 77,200
83,837 5,869	Legal	87,200 6,000	80,840 6,000	6,000
265	Bank Charges	0,000	0,000	0,000
205	Services	O	U	U
23,618	Professional and Consultancy	14,000	22,570	3,000
23,010	Data Capture	0	0	0,000
8,061	Other	6,500	7,500	8,000
0,001	Communications and Computing	0,300	7,300	0,000
63,671	Postage	70,840	69,710	69,740
795	Telephones	820	670	770
643	Purchase of Equipment	0	0	0
39,752	Software	8,360	20,990	9,820
9,466	Repairs and Maintenance	10,230	10,590	10,610
30	Rental and Operational Leases	0	0	0
353	Debit Cards	400	300	300
0	Materials	0	0	0
0	Stationery	100	0	0
271	Insurance	280	260	260
	Expenses			
2,042	Staff Subsistence	2,790	2,200	2,180
29,438	Seminars and Courses	29,320	25,100	17,470
	Grants and Subscriptions			
15,858	Subscriptions to Professional Bodies	16,890	16,430	8,940
	Miscellaneous			
888	Other	1,330	1,530	1,330
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Income			
(83,513)	Government Grants	0	0	0
(9,554)	Other	(5,280)	(22,260)	(5,080)
0	Reduction to Meet Savings Target	0	0	(177,000)
3,732,527	TOTAL NET EXPENDITURE	3,988,530	3,869,610	3,702,830

CORPORATE SERVICES INFORMATION AND COMMUNICATIONS TECHNOLOGY	Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
Employees Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Appointment of New Staff 4,410 4,410 1,500 0 0 0 0 0 0 0 0 0	-			_	~
775,732 Salaries 897,420 849,340 900,110 2,593 Appointment of New Staff 4,410 4,410 1,500 0 Agency Staff 0 0 0 0 0 Training 21,500 15,000 13,010 0 Other 0 0 0 2,050 17 Other 0 0 0 0 0 17 Other 0<		EXPENDITURE			
2,593 Appointment of New Staff 4,410 4,410 1,500 0 Agency Staff 0 0 0 0 24,880 Training 21,500 15,000 13,010 0 Other 0 0 0 0 1,325 Repairs and Maintenance 5,380 2,000 2,050 177 Other 0 0 0 0 Transport Related Expenses 4,680 3,960 3,950 3,950 Supplies and Services 2,031 Equipment, Furniture and Materials 720 720 720 720 720 720 720 720 720 720 720 720 720 151 Clothing & Laundry 0 0 0 0 0 1,523 Printing, Stationery and Office Exps 2,450 2,000 2,450 353 Books and Manuals 100 50 0 0 0 0 0 0 0 0 0 0 0 0		Employees			
0 Agency Staff 0 0 0 0 13,010 0 13,010 0 13,010 0 0 0 0 13,010 0 0 0 0 0 0 0 0 0 2,050 2,050 2,050 17 0 </td <td>,</td> <td>Salaries</td> <td>897,420</td> <td>,</td> <td>,</td>	,	Salaries	897,420	,	,
24,880 Training	2,593	Appointment of New Staff	4,410	4,410	1,500
0 Other Premises Related Expenses 0 0 0 1,325 Repairs and Maintenance 5,380 2,000 2,050 17 Other 0 0 0 Transport Related Expenses 4,488 Car Allowances 4,680 3,960 3,950 Supplies and Services Supplies and Services 720 720 720 51 Clothring & Laundry 0 0 0 0 1,523 Printing, Stationery and Office Exps 2,450 2,000 2,450 353 Books and Manuals 100 500 400 0 Legal 0 0 0 0 Services 3 34,510 52,710 38,440 38,441 52,710 38,440 44,874 72,710 38,441 44,874 72,710 38,441 44,874 72,710 38,443 33 330 340 44,874 72,710 38,443 44,874 72,710 34,840 44,800 47	0	Agency Staff	0	0	0
Premises Related Expenses	24,880	· · · · · · · · · · · · · · · · · · ·	21,500	15,000	13,010
1,325	0		0	0	0
17 Other Transport Related Expenses 0 0 0 4,488 Car Allowances 4,680 3,960 3,950 2,031 Equipment, Furniture and Materials 720 720 720 51 Clothing & Laundry 0 0 0 0 1,523 Printing, Stationery and Office Exps 2,450 2,000 2,450 353 Books and Manuals 100 500 400 0 Legal 0 0 0 0 Services Services 34,510 52,710 38,440 0 Other 0 0 0 0 Communications and Computing 33,0 330 340 44,440 137 Postage 330 330 340 44,874 Telephones 46,860 44,300 47,000 13,867 Purchase of Equipment 17,780 6,780 15,700 83,431 Software 36,140 41,330 36,900		•			
Transport Related Expenses	,	•	,	,	,
A,488	17		0	0	0
Supplies and Services 2,031					
2,031 Equipment, Furniture and Materials 720 720 720 51 Clothing & Laundry 0 0 0 1,523 Printing, Stationery and Office Exps 2,450 2,000 2,450 353 Books and Manuals 100 500 400 0 Legal 0 0 0 0 Services 34,510 52,710 38,440 0 0 0 0 Communications and Computing 0 0 0 0 0 0 0 137 Postage 330 330 340 44,874 7 Postage 330 330 340 44,800 47,000 47,000 15,700 83,431 Software 36,140 41,330 36,900 15,700 83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 294,730	4,488		4,680	3,960	3,950
51 Clothing & Laundry 0 0 0 1,523 Printing, Stationery and Office Exps 2,450 2,000 2,450 353 Books and Manuals 100 500 400 0 Legal 0 0 0 0 Services 0 0 0 0 0 0 Communications and Computing 0					
1,523 Printing, Stationery and Office Exps 2,450 2,000 2,450 353 Books and Manuals 100 500 400 0 Legal 0 0 0 0 105,987 Professional and Consultancy 34,510 52,710 38,440 0 Other 0 0 0 0 137 Postage 330 330 340 44,874 Telephones 46,860 44,300 47,000 13,867 Purchase of Equipment 17,780 6,780 15,700 83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 0 0 0 0 4,787 Insurance 4,930 4,870 <td>·</td> <td></td> <td></td> <td></td> <td></td>	·				
353 Books and Manuals 100 500 400 0 Legal 0 0 0 0 Services 34,510 52,710 38,440 0 Other 0 0 0 0 Communications and Computing 330 330 340 137 Postage 330 330 340 44,874 Telephones 46,860 44,300 47,000 13,867 Purchase of Equipment 17,780 6,780 15,700 83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 0 Rental and Operational Leases 0 0 0 0 0 4,787 Insurance 4,930 4,870 4,940 4,940 4,9					
0 Legal Services 0 0 0 105,987 Professional and Consultancy 34,510 52,710 38,440 0 Other 0 0 0 0 137 Postage 330 330 340 44,874 Telephones 46,860 44,300 47,000 83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 69 Stationery 0 0 0 0 69 Stationery 0 0 0 0 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 3,132 Subscriptions to Professional Bodies 3,850 3,850 1,860 <td></td> <td>•</td> <td>,</td> <td>,</td> <td>,</td>		•	,	,	,
Services					
105,987	0	· · · · · · · · · · · · · · · · · · ·	0	0	0
0 Other Communications and Computing 0 0 0 137 Postage 330 330 340 44,874 Telephones 46,860 44,300 47,000 13,867 Purchase of Equipment 17,780 6,780 15,700 83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 0 Rental and Operational Leases 0 0 0 0 69 Stationery 0 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 3,850 3,850 1,860 Capital Financing Costs 3,850 3,850					
Communications and Computing 330 330 340 344 347 Telephones 46,860 44,300 47,000 47,000 33,867 Purchase of Equipment 17,780 6,780 15,700 83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 294,730 0 Rental and Operational Leases 0 0 0 0 0 0 0 0 0	,		,	,	,
137 Postage 330 330 340 44,874 Telephones 46,860 44,300 47,000 13,867 Purchase of Equipment 17,780 6,780 15,700 83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 0 0 0 0 69 Stationery 0 1	0		0	0	0
44,874 Telephones 46,860 44,300 47,000 13,867 Purchase of Equipment 17,780 6,780 15,700 83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 0 0 0 0 69 Stationery 0 0 0 0 0 0 0 0 0 0 0 0 0 4,940 4,940 4,940 4,940 4,940 Expenses 3,856 Staff Subsistence 1,150 500 510 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 6 2,630 6 3,850 3,850 3,850 1,860 3,850 1,860 2 <td< td=""><td></td><td>· ·</td><td></td><td></td><td></td></td<>		· ·			
13,867 Purchase of Equipment 17,780 6,780 15,700 83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions 3,850 3,850 1,860 Capital Financing Costs 314,720 299,750 358,030 Income 10 0 0 0 (2,083) Deferred Government Grants		· · · · · · · · · · · · · · · · · · ·			
83,431 Software 36,140 41,330 36,900 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses Expenses 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions 3,850 3,850 1,860 Capital Financing Costs 3,132 Subscriptions to Professional Bodies 3,850 3,850 1,860 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330)	,	•	,	,	,
17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 0 69 Stationery 0 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions 3,850 3,850 1,860 Capital Financing Costs 308,885 Capital Charges 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 0 Reduction to Meet Savings Target 0 0 0	,	···	,	,	
255,976 Repairs and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 69 Stationery 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses Expenses 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions 3,850 3,850 1,860 Capital Financing Costs 3,850 3,850 1,860 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 0	,			,	
0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions 3,850 3,850 3,850 1,860 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 0 (19,410) Other 0 0 0 0 0 Reduction to Meet Savings Target 0 0 0 (32,000)	,	•		,	,
504 Materials 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions Subscriptions to Professional Bodies 3,850 3,850 1,860 Capital Financing Costs Capital Charges 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 (19,410) Other 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)	,	•	,	,	,
69 4,787 Stationery Insurance 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions 3,850 3,850 1,860 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 (19,410) Other 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)		•	-		
4,787 Insurance Expenses 4,930 4,870 4,940 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions 3,850 3,850 3,850 1,860 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 0 (19,410) Other 0 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)				-	-
Expenses 3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions 3,132 Subscriptions to Professional Bodies 3,850 3,850 1,860 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)		•	•	•	
3,856 Staff Subsistence 1,150 500 510 1,933 Seminars and Courses 4,350 2,500 2,630 Grants and Subscriptions 3,132 Subscriptions to Professional Bodies 3,850 3,850 1,860 Capital Financing Costs Capital Charges 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 (19,410) Other 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)	4,767		4,930	4,670	4,940
1,933 Seminars and Courses Grants and Subscriptions 4,350 2,500 2,630 3,132 Subscriptions to Professional Bodies Capital Financing Costs 3,850 3,850 1,860 308,885 Capital Charges Income 314,720 299,750 358,030 (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 (19,410) Other 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)	2 056	•	1 150	500	F10
Grants and Subscriptions 3,132 Subscriptions to Professional Bodies Capital Financing Costs 308,885 Capital Charges 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 (19,410) Other 0 0 0 Reduction to Meet Savings Target 0 0 0 (32,000)	,		,		
3,132 Subscriptions to Professional Bodies 3,850 3,850 1,860 Capital Financing Costs 314,720 299,750 358,030 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 (19,410) Other 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)	1,933		4,330	2,500	2,030
Capital Financing Costs 308,885 Capital Charges Income 314,720 299,750 358,030 (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 (19,410) Other 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)	2 122	•	3 950	3 950	1 960
308,885 Capital Charges Income 314,720 299,750 358,030 (2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 (19,410) Other 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)	3,132		3,030	3,000	1,000
Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 0 0 0 0 0	308 885		314 720	200 750	358 030
(2,083) Deferred Government Grants (20,000) (20,000) (38,330) 0 Government Grants 0 0 0 (19,410) Other 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)	300,003		314,720	299,750	330,030
0 Government Grants 0 0 0 0 (19,410) Other 0 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)	(2.083)		(20,000)	(20,000)	(38 330)
(19,410) Other 0 0 0 0 Reduction to Meet Savings Target 0 0 (32,000)	,		,	• •	
0 Reduction to Meet Savings Target 0 0 (32,000)	-				
	(13,410)	Other	U	U	U
1,636,118 TOTAL NET EXPENDITURE 1,670,710 1,600,270 1,673,030	0	Reduction to Meet Savings Target	0	0	(32,000)
	1,636,118	TOTAL NET EXPENDITURE	1,670,710	1,600,270	1,673,030

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
~	NEW COMMUNITIES	~	~	~
	EXPENDITURE			
	Employees			
1,076,106	Salaries	1,464,310	1,302,390	1,452,020
58,926	Appointment of New Staff	0	860	0
32,725	Agency Staff	0	0	0
4,278	Training	4,320	4,730	2,610
153	Other	0	20	0
	Premises			
0	Garage Rents	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
30,332	Car Allowances	42,210	37,160	27,580
	Supplies and Services			
3,411	Equipment, Furniture and Materials	1,250	1,200	910
0	Clothing and Laundry	100	100	100
2,174	Printing, Stationery and Office Exps	1,950	1,200	1,470
474	Books and Manuals	1,300	840	840
0	Legal	0	0	0
	Services			
0	Professional and Consultancy	0	28,240	0
0	Data Capture	0	0	0
51	Other	0	0	0
	Communications and Computing			
1,323	Postage	1,710	3,910	4,120
401	Telephones	560	610	710
0	Purchase of Equipment	0	0	0
4,787	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
CE0	Expenses	1 280	1 200	1 120
658	Staff Subsistence	1,280	1,280	1,130
4,782	Seminars and Courses Grants and Subscriptions	6,450	8,350	3,900
5,134	Subscriptions to Professional Bodies	6,000	5,300	250
5,154	Miscellaneous	0,000	5,500	250
0	Other	22,690	26,490	26,950
U	Capital Financing Costs	22,090	20,490	20,930
0	Capital Charges	0	0	0
U	Income	O	O	U
0	Other	0	(1,270)	(350)
0	Reduction to Meet Savings Target	0	(35,000)	(421,000)
1,225,715	TOTAL NET EXPENDITURE	1,554,130	1,386,410	1,101,240

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
~	PLANNING SERVICES	~	~	~
	EXPENDITURE			
	Employees			
2,538,212	Salaries	2,811,310	2,628,980	2,812,530
21,786	Appointment of New Staff	0	3,000	0
0	Agency Staff	0	0	0
14,036	Training	11,340	11,150	6,870
1,096	Other	0	0	0
•	Premises			
0	Garage Rents	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
96,259	Car Allowances	115,990	108,530	86,990
	Supplies and Services			
13,753	Equipment, Furniture and Materials	5,890	4,620	4,870
0	Clothing and Laundry	30	30	30
5,637	Printing, Stationery and Office Exps	5,110	4,980	4,980
1,069	Books and Manuals	1,410	3,360	3,360
0	Legal	0	15,000	0
	Services			
33,846	Professional and Consultancy	0	9,600	0
23,689	Data Capture	59,700	44,700	60,700
9,606	Other	0	0	0
•	Communications and Computing			
11,557	Postage	12,060	13,750	14,080
1,459	Telephones	1,310	1,310	1,320
0	Purchase of Equipment	0	0	0
2,470	Software	0	440	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
481	Insurance	470	470	470
	Expenses			
1,572	Staff Subsistence	1,550	1,490	1,490
11,157	Seminars and Courses	10,430	9,430	6,300
	Grants and Subscriptions			
8,181	Subscriptions to Professional Bodies	8,830	9,640	2,060
	Miscellaneous			
3,995	Other	2,000	2,000	2,000
	Capital Financing Costs			
309	Capital Charges	200	520	420
	Income			
(41,165)	Other	0	0	0
0	Reduction to Meet Savings Target	0	0	(376,000)
2,759,005	TOTAL NET EXPENDITURE	3,047,630	2,873,000	2,632,470

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
~	AFFORDABLE HOMES	~	~	~
	EXPENDITURE			
	Employees			
2,344,047	Salaries	2,474,430	2,436,410	2,539,430
24,892	Appointment of New Staff	0	6,800	2,000
181,144	Agency Staff	10,000	242,970	15,000
12,217	Training	10,790	14,300	11,710
2,327	Other	0	3,630	0
	Premises Related Expenses			
0	Garage Rents	0	2,500	3,000
0	Other	0	0	0
0	Transport Related Expenses			
109,821	Car Allowances	116,970	110,740	92,660
	Supplies and Services			
4,153	Equipment, Furniture and Materials	2,820	1,940	3,550
782	Clothing and Laundry	940	450	660
8,814	Printing, Stationery and Office Exps	9,090	4,570	4,790
626	Books and Manuals	770	990	1,030
0	Bank Charges	0	0	0
	Services			
46,017	Professional & Consultancy	13,500	7,500	7,500
0	Data Capture	0	0	0
0	Other	0	0	0
	Communications and Computing			
7,325	Postage	9,600	7,350	8,650
5,128	Telephones	5,950	5,390	5,720
643	Purchase of Equipment	0	1,100	0
7,358	Software	2,200	3,000	3,000
0	Repairs and Maintenance	200	0	0
893	Rental & Operational Leases	1,800	3,000	3,000
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
	Expenses			
783	Staff Subsistence	1,470	700	850
20,543	Seminars and Courses	17,440	18,950	14,220
	Grants and Subscriptions			
9,958	Subscriptions to Professional Bodies	9,580	9,210	6,010
	Miscellaneous			
16,023	Other	0	0	0
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Income			
0	Government Grants	0	(7,200)	0
(46,665)	Other	(27,440)	(48,800)	(44,800)
0	Reduction to Meet Savings Target	0	0	(44,000)
2.756.020	TOTAL NET EVDENDITURE	2 660 440	2 925 500	2 622 000
2,756,829	TOTAL NET EXPENDITURE	2,660,110	2,825,500	2,633,980

REALTH AND ENVIRONMENTAL SERVICES	Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
1,884,555 Salaries Salaries Salaries 2,013,870 1,973,710 2,020,920 2,500 3,760 3,9769 Appointment of New Staff 12,500 2,500 12,500 3,769 4,912 Training 7,110 7,100 4,300 1,334 Other 270 250 270	~	HEALTH AND ENVIRONMENTAL SERVICES	~	~	~
1,884,555 Salaries		EXPENDITURE			
1,884,555 Salaries		Employees			
5,106 Appointment of New Staff 12,500 2,500 12,500 9,769 Agency Staff 15,570 5,570 15,960 4,912 Training 7,110 7,100 4,300 1,334 Other 270 250 270 Premises Related Expenses 270 0 0 0 0 Other 0 0 0 0 111,912 Car Allowances 122,340 119,610 114,460 15,682 Equipment, Furniture and Materials 9,630 9,580 9,580 15,682 Equipment, Furniture and Materials 9,630 9,580 9,580 2,235 Books and Manuals 3,280 3,000 3,280 2,235 Books and Manuals 3,000 6,600 6,600 2,235 Books and Manuals 3,00 0 0 4,7539 Professional & Consultancy 5,430 6,130 5,430 0 Data Capture 0 0 0 0 </td <td>1,884,555</td> <td></td> <td>2,013,870</td> <td>1,973,710</td> <td>2,020,920</td>	1,884,555		2,013,870	1,973,710	2,020,920
4,912 Training 7,110 7,100 4,300 1,334 Other 270 250 270 Premises Related Expenses 0 Garage Rents 0 0 0 0 Other 0 0 0 Transport Related Expenses 111,912 Car Allowances 122,340 119,610 114,460 Supplies and Services 15,682 Equipment, Furniture and Materials 9,630 9,580 9,580 247 Clothing and Laundry 1,850 1,000 1,850 6,396 Printing, Stationery and Office Exps 6,600 6,600 6,600 2,235 Books and Manuals 3,280 3,000 3,280 0 Legal 0 0 0 0 8-ricces 3 2,000 0 0 0 0 8-ricces 3 6,130 5,430 0 0 0 0 0 0 0 <td< td=""><td>5,106</td><td>Appointment of New Staff</td><td>12,500</td><td>2,500</td><td>12,500</td></td<>	5,106	Appointment of New Staff	12,500	2,500	12,500
1,334	9,769	Agency Staff	15,570	5,570	15,960
Premises Related Expenses 0	4,912	Training	7,110	7,100	4,300
0 Garage Rents O Other 0 0 0 111,912 Car Allowances 122,340 119,610 114,460 Supplies and Services 15,682 Equipment, Furniture and Materials 9,630 9,580 9,580 247 Clothing and Laundry 1,850 1,000 1,850 6,396 Printing, Stationery and Office Exps 6,600 6,600 6,600 2,235 Books and Manuals 3,280 3,000 3,280 0 Legal 0 0 0 0 8ervices 0 0 0 0 Services 0 0 0 0 8ervices 0 0 0 0 18,7539 Professional & Consultancy	1,334	Other	270	250	270
0 Garage Rents O Other 0 0 0 111,912 Car Allowances 122,340 119,610 114,460 Supplies and Services 15,682 Equipment, Furniture and Materials 9,630 9,580 9,580 247 Clothing and Laundry 1,850 1,000 1,850 6,396 Printing, Stationery and Office Exps 6,600 6,600 6,600 2,235 Books and Manuals 3,280 3,000 3,280 0 Legal 0 0 0 0 8ervices 0 0 0 0 Services 0 0 0 0 8ervices 0 0 0 0 18,7539 Professional & Consultancy		Premises Related Expenses			
Transport Related Expenses	0		0	0	0
111,912	0	Other	0	0	0
Supplies and Services		Transport Related Expenses			
15,682	111,912	Car Allowances	122,340	119,610	114,460
247 Clothing and Laundry 1,850 1,000 1,850 6,396 Printing, Stationery and Office Exps 6,600 6,600 6,600 2,235 Books and Manuals 3,280 3,000 3,280 0 Legal 0 0 0 0 Bank Charges 0 0 0 0 Services 8 0 0 0 0 0 47,539 Professional & Consultancy 5,430 6,130 5,430 4,737 Telephones 5,570 5,420 5,460 2,900 2,000 2,000 2,000 2,000 2,000		Supplies and Services			
6,396 Printing, Stationery and Office Exps 6,600 6,600 3,280 3,000 3,280 2,235 Books and Manuals 3,280 3,000 3,280 0 Legal 0 0 0 0 Bank Charges 0 0 0 Services 8 0 0 0 0 47,539 Professional & Consultancy 5,430 6,130 5,430 0 Data Capture 0 0 0 0 Communications and Computing 27,500 27,500 27,620 27,620 Communications and Computing 27,500 27,500 27,620 27,620 7,378 Postage 8,130 8,030 6,450 4,737 Telephones 5,570 5,420 5,460 281 Purchase of Equipment 1,200 1,200 1,200 905 Software 1,390 2,000 2,000 0 Repairs and Maintenance 0 0 0 <td>15,682</td> <td>Equipment, Furniture and Materials</td> <td>9,630</td> <td>9,580</td> <td>9,580</td>	15,682	Equipment, Furniture and Materials	9,630	9,580	9,580
2,235 Books and Manuals 3,280 3,000 3,280 0 Legal 0 0 0 0 Bank Charges 0 0 0 47,539 Professional & Consultancy 5,430 6,130 5,430 0 Data Capture 0 0 0 0 20 Communications and Computing 27,500 27,500 27,620 Communications and Computing Communications and Computing 8,130 8,030 6,450 4,737 Telephones 5,570 5,420 5,460 281 Purchase of Equipment 1,200 1,200 1,200 905 Software 1,390 2,000 2,070 0 Repairs and Maintenance 0 0 0 0 172 Stationery 0 0 0 0 0 2,895 Insurance 3,190 2,840 2,860 2,860 Expenses 3,320 3,320 3,320 3	247	Clothing and Laundry	1,850	1,000	1,850
0 Legal O Bank Charges 0	6,396	Printing, Stationery and Office Exps	6,600	6,600	6,600
0 Bank Charges 0 0 0 Services Services Services 3 47,539 Professional & Consultancy 5,430 6,130 5,430 0 Data Capture 0 0 0 18,786 Other 27,500 27,500 27,620 Communications and Computing 27,500 27,500 27,620 Communications and Computing 8,130 8,030 6,450 4,737 Telephones 5,570 5,420 5,460 281 Purchase of Equipment 1,200 1,200 1,200 905 Software 1,390 2,000 2,070 0 Repairs and Maintenance 0 0 0 0 0 Materials 0	2,235	Books and Manuals	3,280	3,000	3,280
Services	0	Legal	0	0	0
47,539 Professional & Consultancy 5,430 6,130 5,430 0 Data Capture 0 0 0 18,786 Other 27,500 27,500 27,620 Communications and Computing 7,378 Postage 8,130 8,030 6,450 4,737 Telephones 5,570 5,420 5,460 281 Purchase of Equipment 1,200 1,200 1,200 905 Software 1,390 2,000 2,070 0 Repairs and Maintenance 0 0 0 0 Materials 0 0 0 0 172 Stationery 0 0 0 0 2,895 Insurance 3,320 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 4,940 800 780 Goyernal Financing Costs 0 0 0	0	Bank Charges	0	0	0
0 Data Capture 0 0 0 18,786 Other 27,500 27,500 27,620 Communications and Computing 7,378 Postage 8,130 8,030 6,450 4,737 Telephones 5,570 5,420 5,460 281 Purchase of Equipment 1,200 1,200 1,200 905 Software 1,390 2,000 2,070 0 Repairs and Maintenance 0 0 0 0 0 Repairs and Maintenance 0 0 0 0 0 0 Materials 0		Services			
18,786 Other Communications and Computing 27,500 27,500 27,620 7,378 Postage 8,130 8,030 6,450 4,737 Telephones 5,570 5,420 5,460 281 Purchase of Equipment 1,200 1,200 1,200 905 Software 1,390 2,000 2,070 0 Repairs and Maintenance 0 0 0 0 0 Materials 0 0 0 0 0 0 172 Stationery 0 </td <td>47,539</td> <td>Professional & Consultancy</td> <td>5,430</td> <td>6,130</td> <td>5,430</td>	47,539	Professional & Consultancy	5,430	6,130	5,430
Communications and Computing 7,378		•	•	-	-
7,378 Postage 8,130 8,030 6,450 4,737 Telephones 5,570 5,420 5,460 281 Purchase of Equipment 1,200 1,200 1,200 905 Software 1,390 2,000 2,070 0 Repairs and Maintenance 0 0 0 0 Materials 0 0 0 0 172 Stationery 0 0 0 0 2,895 Insurance 3,190 2,840 2,860 Expenses 2 2,364 Staff Subsistence 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 5,880 5,880 5,880 2,820 Miscellaneous 4,940 800 780 Gold Other 4,940 800 780 Income 0 0 0 0 Government Grants 0 0	18,786		27,500	27,500	27,620
4,737 Telephones 5,570 5,420 5,460 281 Purchase of Equipment 1,200 1,200 1,200 905 Software 1,390 2,000 2,070 0 Repairs and Maintenance 0 0 0 0 Materials 0 0 0 172 Stationery 0 0 0 2,895 Insurance 3,190 2,840 2,860 Expenses Expenses 2 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 5,880 5,880 2,820 Miscellaneous 4,940 800 780 Capital Financing Costs 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 Government Grants 0 0 0 0 Reduction to Meet Savings Target <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
281 Purchase of Equipment 1,200 1,200 1,200 905 Software 1,390 2,000 2,070 0 Repairs and Maintenance 0 0 0 0 Materials 0 0 0 172 Stationery 0 0 0 2,895 Insurance 3,190 2,840 2,860 Expenses 2,344 Staff Subsistence 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 5,880 5,880 2,820 Miscellaneous Miscellaneous 5,880 5,880 2,820 604 Other 4,940 800 780 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 0 Government Grants 0 0 0 0 Government Grants 0 0 0		· · · · · · · · · · · · · · · · · · ·	,	,	,
905 Software 1,390 2,000 2,070 0 Repairs and Maintenance 0 0 0 0 Materials 0 0 0 172 Stationery 0 0 0 2,895 Insurance 3,190 2,840 2,860 Expenses 2,364 Staff Subsistence 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 6,698 Subscriptions to Professional Bodies 5,880 5,880 2,820 Miscellaneous Miscellaneous 0 Other 4,940 800 780 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 0 Government Grants 0 0 0 (80,282) Other (230) (600) (230)		•		·	·
0 Repairs and Maintenance 0 0 0 0 Materials 0 0 0 172 Stationery 0 0 0 2,895 Insurance 3,190 2,840 2,860 Expenses Expenses 3,320 3,320 3,320 2,364 Staff Subsistence 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 5,880 5,880 2,820 Miscellaneous 5,880 5,880 2,820 Miscellaneous 4,940 800 780 Capital Financing Costs 0 0 0 Income 0 0 0 0 0 Government Grants 0 0 0 0 (80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 0 (35,000)		• •			·
0 Materials 0 0 0 172 Stationery 0 0 0 2,895 Insurance 3,190 2,840 2,860 Expenses 3,320 3,320 3,320 3,320 2,364 Staff Subsistence 3,320 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 5,880 5,880 2,820 Miscellaneous Miscellaneous 800 780 604 Other 4,940 800 780 Capital Financing Costs 0 0 0 Income 0 0 0 0 Government Grants 0 0 0 0 Reduction to Meet Savings Target 0 0 (35,000)			,	·	,
172 Stationery 0 0 0 2,895 Insurance 3,190 2,840 2,860 Expenses 2,364 Staff Subsistence 3,320 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 6,698 Subscriptions to Professional Bodies 5,880 5,880 2,820 Miscellaneous 604 Other 4,940 800 780 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 (80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 (35,000)		•			
2,895 Insurance 3,190 2,840 2,860 Expenses 3,320 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 5,880 5,880 2,820 Miscellaneous 5,880 5,880 2,820 Miscellaneous 4,940 800 780 Capital Financing Costs 0 0 0 Capital Charges 0 0 0 Income 0 0 0 (80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 0 (35,000)					
Expenses 2,364 Staff Subsistence 3,320 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 17,180 10,510 17,180 10,510 17,180 10,510 17,180 10,510 17,180 10,510 17,180 10,510				-	
2,364 Staff Subsistence 3,320 3,320 3,320 15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 6,698 Subscriptions to Professional Bodies 5,880 5,880 2,820 Miscellaneous 4,940 800 780 Capital Financing Costs 0 0 0 Capital Charges 0 0 0 Income 0 0 0 (80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 0 (35,000)	2,895		3,190	2,840	2,860
15,562 Seminars and Courses 17,370 17,180 10,510 Grants and Subscriptions 5,880 5,880 2,820 Miscellaneous 4,940 800 780 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 (80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 0 (35,000)		•			
Grants and Subscriptions Subscriptions to Professional Bodies S,880 S,880 S,880 2,820	,		,	•	,
6,698 Subscriptions to Professional Bodies 5,880 5,880 2,820 Miscellaneous 4,940 800 780 604 Other 4,940 800 780 Capital Financing Costs 0 0 0 Income 0 0 0 0 Government Grants 0 0 0 (80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 0 (35,000)	15,562		17,370	17,180	10,510
Miscellaneous 4,940 800 780		•			
604 Other Capital Financing Costs 4,940 800 780 0 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 (80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 (35,000)	6,698	•	5,880	5,880	2,820
Capital Financing Costs 0 Capital Charges 0 0 0 Income 0 0 0 0 (80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 (35,000)	20.4		4.040	200	700
0 Capital Charges Income 0 0 0 0 Government Grants 0 0 0 (80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 (35,000)	604		4,940	800	780
Income	•		•	•	•
0 (80,282) Government Grants 0 0 0 0 (230) 0 Reduction to Meet Savings Target 0 0 0 (35,000)	0		U	Ü	0
(80,282) Other (230) (600) (230) 0 Reduction to Meet Savings Target 0 0 (35,000)	0		0	0	0
0 Reduction to Meet Savings Target 0 0 (35,000)					
(**,***)	(80,282)	Otner	(230)	(600)	(230)
2,069,787 TOTAL NET EXPENDITURE 2,276,710 2,208,620 2,223,010	0	Reduction to Meet Savings Target	0	0	(35,000)
	2,069,787	TOTAL NET EXPENDITURE	2,276,710	2,208,620	2,223,010

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APPENDIX C

CAPITAL PROGRAMME

Staffing and Central Overhead Accounts

CAPITAL EXPENDITURE	Notes	Actual 2008/09 £	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £	Estimate 2012/13 £
Finance and Staffing Portfolio							
Administrative Buildings							
Dual use staff amenity /overflow car park	1	40,241	0	9,990	0	0	0
Waterbeach Telephone Improvements	1	0	0	0	0	0	0
Council Tax software re Efficiency savings	2	600	0	3,400	0	0	0
	•	40,841	0	13,390	0	0	0
Policy and Performance Portfolio							
Corporate Services							
ICT Development (see box below **)	3	329,634	605,500	461,950	355,000	9,000	0
	_						
TOTAL CAPITAL EXPENDITURE	_	370,475	605,500	475,340	355,000	9,000	0
FINANCED BY:							
FINANCED BY:		005 007	550 500	110010	0.40.000	0.000	•
Capital Receipts		325,367	550,500	416,940	340,000	9,000	0
Grants	4	45,108	55,000	58,400	15,000	0	0
TOTAL FINANCING	•	370,475	605,500	475,340	355,000	9,000	
	i	5. 5, 17 6	555,000	5,6 10	550,000	3,000	

Notes:

- 1 The administrative buildings capital programme consists of the remaining car parking expenditure that has been incurred this year. This has been rolled over from 2008/09. The Waterbeach telephone improvements are not proceeding.
- 2 The Council Tax software is funded from grant.
- 3 For ICT, £52,450 of the approved £64,000 rollover from 2008/09 has been applied, a saving of £11,550. The programme has been rephased, as shown below:

ICT CURRENT PROGRAMME COMPARED WITH LAST YEAR:

Original Programme Base	605,500	159,000	9,000	0
ICT Development rollovers from 2008/09	52,450			
Rephasing of programme	(196,000)	196,000	0	0
TOTAL CURRENT ICT CAPITAL PROGRAMME AS ABOVE **	461,950	355,000	9,000	0

4 Part of the ICT programme is funded externally (from Cambridgeshire Horizons). The Council tax software is funded from government grant.

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